

C353.6  
N87a  
1963-64

L. U. N. C.

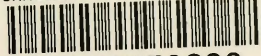
THE LIBRARY OF THE  
UNIVERSITY OF  
NORTH CAROLINA



THE COLLECTION OF  
NORTH CAROLINIANA

C353.6  
N87a  
1963-64

UNIVERSITY OF N.C. AT CHAPEL HILL



00032750390

**This book must not  
be taken from the  
Library building.**

<p><u>THIS</u> TITLE HAS BEEN MICROFILMED</p>		
---	--	--















1787-2

**REPORT**

**OF**

**THE ADJUTANT GENERAL**

**OF THE**

**State of North Carolina**



**1 JANUARY 1963 - 30 JUNE 1964**

B



REPORT  
OF  
**THE ADJUTANT GENERAL**  
OF THE  
**State of North Carolina**



1 JANUARY 1963 - 30 JUNE 1964



# TABLE OF CONTENTS

	Pages
Letter of Transmittal .....	5
I. General .....	7
II. Administration and Personnel Changes .....	8
III. Public Information and Special Activities .....	9
IV. United States Property and Fiscal Officer .....	12
V. Armory Commission and Construction .....	13
VI. Strength of the North Carolina National Guard ....	15
VII. State Special Duty .....	16
VIII. Army National Guard .....	17
A. Reorganization .....	17
B. Field Training .....	21
C. Service and Army Area Schools .....	23
D. Reserve Enlistment Program .....	23
E. North Carolina Military Academy .....	23
F. Annual General Inspections .....	24
G. Maintenance .....	25
H. Technician Program .....	26
I. Army Advisors .....	28
IX. Air National Guard .....	29
A. Organization .....	29
B. Missions .....	31
C. Reorganizations and Conversions .....	33
D. Construction .....	35
E. Field Training .....	36
F. Schools .....	38
G. Air Technician Program .....	39
H. Air Advisors .....	41
X. Simplified Fiscal Statement .....	43
Attachments:	
Adjutant General's Department .....	43-55
North Carolina Armory Commission Statement of Capital Assets .....	56
Report on Audit .....	58-74
Report of USP&FO .....	75
Digest of General Orders .....	84
Field Training Reports .....	86-105
National and Army Area Awards .....	106
Special Military Honors and Awards .....	107
List of Adjutants General of N. C. ....	108



STATE OF NORTH CAROLINA  
THE ADJUTANT GENERAL'S DEPARTMENT  
RALEIGH

20 July 1964

To: His Excellency, The Governor of North Carolina  
and Commander-in-Chief, North Carolina National  
Guard,  
Raleigh, North Carolina

Sir:

In conformance to the provisions of Section 127-14,  
General Statutes of North Carolina, I submit this Re-  
port of the operations of the Adjutant General's Depart-  
ment for the calendar years beginning 1 January 1963,  
and 30 June 1964.

Respectfully yours,

CLAUDE T. BOWERS  
Major General, NC NG  
The Adjutant General



## SECTION I

### GENERAL

#### A. Definition

The Army National Guard of the United States and the Air National Guard of the United States are integral parts and first line Reserve Components of the Army of the United States and the United States Air Force. The National Guard of the States has a dual and simultaneous status, is organized under State laws, and in time of national emergency may be called or ordered into active Federal service. All federally recognized units and elements of the Active National Guard and the personnel of the Inactive National Guard of the several States, District of Columbia and Puerto Rico together constitute the National Guard of the United States.

#### B. Missions

1. Mission of the National Guard of the United States to the Federal Government:

To provide a Reserve Component of the Army of the United States and the United States Air Force capable of immediate expansion to war strength, able to furnish units fit for service anywhere in the world, trained and equipped to:

a. Defend critical areas of the United States against land, seaborne or airborne invasion.

b. Assist in governing, mobilization and concentration of the remainder of the Reserve Forces.

c. Participate by units in all types of operations, including the offensive, either in the United States or overseas.

2. Mission of the National Guard of the States:

To provide sufficient organizations, so trained and equipped as to enable them to function efficiently at existing strength in the protection of life and property and the preservation of peace, order and public safety, under competent orders of State authorities.

#### C. Composition of the North Carolina National Guard

The North Carolina National Guard is composed of units of both the Army and the Air National Guard located in 99 cities and towns of North Carolina. Units and locations are listed in Section VIII (Army) and Section IX (Air).

## SECTION II

### ADMINISTRATION AND PERSONNEL

Functionally, this Department is organized under the military concept of staff organization and includes the following principal staff positions:

The Adjutant General:	Major General Claude T. Bowers
Assistant Adjutant General:	Brigadier General Roy E. Thompson
Assistant Adjutant General, Air:	Brigadier General William J. Payne
US Property and Fiscal Officer:	Colonel Thomas B. Longest
Chief, Personnel-Administration:	Colonel David W. Donovan
Chief, Public Affairs:	Colonel Charles S. Manooch, Jr.
Chief, Operations-Training:	Lt Colonel Samuel T. Arrington
State Maintenance Officer:	Colonel Charles D. Isom, Jr.
Technician Personnel Officer:	Lt Colonel Neil J. Pait, Jr.
Military Academy Commandant:	Lt Colonel William P. Keeton, Jr.
Federal Property Auditor:	Lt Colonel Fred Harding, AFRes
Engineer:	1st Lieutenant Elbert McPhaul, Jr.
State Budget and Fiscal Officer:	Mr. Howard Cooke
Publications Officer:	Mr. John Coates

Excepting the Assistant Adjutant General, Air; the employees of the United States Property and Fiscal Office; the Technician Personnel Officer; the employees of the State Maintenance Office; the employees of the North Carolina Military Academy; and the three Administrative Specialists, the staff and employees operating under the direction of the Adjutant General are paid from State funds.

The staff and employees operating under the direction of the Adjutant General consists of thirteen staff officers (reference preceding paragraph), six assistant staff officers (Assistant Operations and Training Officer, Assistant Engineer, Assistant Publications Officer, Assistant Personnel-Administration Officer, Enlisted Personnel Supervisor, Assistant to the Technician Personnel Officer), one watchman (USPFO warehouse), five maintenance men (three at NC Air National Guard—Charlotte, and one each at Butner and Wilmington), three security guards (NC Air National Guard—Charlotte), eighteen clerical assistants, and janitor-messenger (USPFO)—total forty-seven.

After thirty-seven years of loyal and dedicated service as Chief Clerk and Assistant to the Adjutant General, Miss Evie W. Freeman was retired 31 December 1963.

## SECTION III

### PUBLIC INFORMATION AND SPECIAL ACTIVITIES

The North Carolina National Guard Public Affairs Section, under the direction of Colonel Charles S. Manooch, Jr., continued to stress to the citizenry of North Carolina, the importance of the dual mission of the North Carolina Army and Air National Guard and the vital part the Guard plays in today's defense structure.

As in the past, the prestige and benefits of being a National Guardsman were the main themes in spotlighting the National Guard. Newspapers, radio and television were kept current, at all times, of the missions, needs and accomplishments of the Guard.

Material and items presented to the television industry include the "Little Guy" animated cartoons, on-the-spot coverage of various armory facilities and interviews with National Guard personnel. Various 10-, 20-, 30- and 60-second recruiting spots and the "Guard Session" series made up a large part of the radio industry's presentations. Approximately 85 radio stations in North Carolina programmed the 15-minute weekly "Guard Session" series and most all Tar Heel stations cooperated with the National Guard in special recruiting programs conducted by local units. Newspaper coverage of National Guard activities at the local and state levels reached an all time high. Promotions of Guardsmen and coverage of field training activities, closely followed by special feature stories (command changes and retirements) were the principle levels of coverage reported in the newspapers.

Four hundred buses in eight major cities were posted with National Guard transit cards. Outdoor National Guard billboards were posted throughout the State's highway system. All types of printed recruiting materials, such as pamphlets, booklets, posters, counter cards, bumper stickers and window decals, were furnished to all units of the North Carolina Army and Air National Guard. In addition, special displays, prepared at the Bureau level or State level, were made available to all units for specific events, such as county fairs, high school presentations, etc. All military vehicles loaned to the Post Office Department

during Christmas carried special banners with the caption, "Santa's Helpers, Your National Guard."

Direct communication with business and industrial leaders, civic leaders and high schools was maintained by The Adjutant General's Department and all units to continue the excellent community relations already established. There was a notable increase in participation of community activities by members of the National Guard at the local level as well as the use of the National Guard armories for community and civic activities. In many areas, the National Guard Armory is the hub of the community. Various representatives of the community, National Guard and National leaders participated in Armory Dedications with appropriate ceremonies.

Special activities of the National Guard during January 1963 to June 1964 included Armed Forces Day, National Rifle and Pistol Matches, State Fair and the North Carolina National Guard Physical Fitness Program.

Armed Forces Day, held on the third Saturday in May, consisted of Army and Air National Guard participation in open houses; parades and other ceremonies. Most units took part in varying degrees in observing Armed Forces Day activities throughout the State.

The North Carolina National Guard again participated at the National Rifle and Pistol Matches held at Camp Perry, Ohio, which provided additional publicity and favorable comment in North Carolina.

The 10-firing point National Guard Rifle Range at the State Fair proved again to be highly popular with the youngsters. The range, operated under National Rifle Association rules, drew much praise from parents and children alike. An estimated 8,000 people visited the Rifle Range and display which featured the "One Army" exhibit—"Soldier—Key to Landpower."

The North Carolina National Guard continued to stress its Physical Fitness Program, a project originated by the Guard of this State in 1962 and accepted as the pilot program for the National Guard nationwide. The last test results of the program in North Carolina indicate that the Tar Heel Guardsmen are in better physical condition than at any time previously.

One of the most outstanding special events to transpire during the period of this report was the "Joint Recruiting Program." The reorganization of the North Carolina Army National Guard caused a shortage of men in the Guard. In order to bring the Army National Guard up to the strength allocated, a special

request was forwarded to higher headquarters to ask the United States Army Recruiters throughout the State to refer men to the North Carolina Army National Guard for enlistment. With maximum speed, the request was approved and the North Carolina National Guard inaugurated another first—a "Joint Recruiting Program" between the active Army and the National Guard. Contact was made with the Commanding Officers of the United States Army Recruiting Main Stations in Charlotte and Raleigh. Upon presentation of the plan, their cooperation was assured. The Army Recruiters would receive the same points for referring a man to the National Guard who enlisted as they would for an active Army enlistment. The success of the program is shown in that during the first four months, 55% of the men referred by the active Army Recruiters were enlisted in the North Carolina Army National Guard.

Another special event of the period was the visit of allied officers stationed at the John F. Kennedy Special Warfare Center at Fort Bragg. The Adjutant General's Department was contacted by the Liaison Officer of the Center to arrange a tour of Raleigh and the National Guard facilities. Two busloads of officers, representing Southeastern Asia countries and the Far East, on two different occasions, were hosted by The Adjutant General and his staff. Presentation to the Governor and the North Carolina Supreme Court Justices were the major highlights of the tours that included visits to the new North Carolina Legislative Building, Museum of Art and the North Carolina National Guard Center.

The most far-reaching special event was inaugurated in June 1964 when members of the news media of North Carolina (radio-television-newspapers) were invited to join The Adjutant General on his inspection visit of the Special Forces at their two-week field training at Camp Williams, Utah. Six members of the news media from Charlotte, Durham, Raleigh and Wilmington and the mayors of Raleigh and Wilmington spent two days in the field observing the Special Forces of North Carolina and Utah prepare for their drop into rugged Utah Mountains. The entourage traveled to and from Utah in the North Carolina Air National Guard C-121 Super Constellation. The members of the news media were greatly impressed with the realism and high proficiency displayed by the officers and men of the Special Forces. The eye-witness view by members of the news media resulted in much radio, television and newspaper coverage of the Special Forces encampment.

## SECTION IV

### UNITED STATES PROPERTY AND FISCAL OFFICER

The United States Property and Fiscal Officer is authorized the State under the provisions of Title 32, U. S. Code, Section 708. This officer is a member of the North Carolina National Guard on extended Active Duty.

The United States Property and Fiscal Officer is responsible for the financial planning, obligating, accounting reporting and administrative control of all Federally appropriated funds allotted to the State for the support of Army and Air National Guard activities. In addition to his Comptroller functions, he is responsible for requisitioning, receipt, issue, shipment, disposition and accounting for all supplies furnished and equipment loaned to the State by the Federal Government for the training support of Federally recognized Army and Air National Guard units and activities in the State. A staff of fifty-nine (59) Federally paid technicians is provided to assist this officer in performing his duties.

Colonel Thomas B. Longest has had this assignment for this State during the period covered by this report.

A detailed report of the activities of the USPFO is outlined in an attachment to this report.

## SECTION V

### NORTH CAROLINA ARMORY COMMISSION AND CONSTRUCTION

The North Carolina Armory Commission, constituted under the authority of Article 23, Section 143-230, General Statutes of North Carolina, is charged with responsibility for the armory construction program including the building of new armories and the maintenance and modernization of the old. The Commission Membership consists of the Governor, the Adjutant General, the Attorney General and two Federally recognized officers of the North Carolina National Guard appointed by the Governor. The present appointed members are Brigadier General Ivan Hardesty and Colonel Daniel K. Edwards.

State appropriations to pay a portion of the cost of armories built by Federal aid and maintenance of State-owned armories are made to this Commission. An audit of all income and disbursements of the Commission, together with a list of assets, is a part of this report.

During the period 1 January 1963, through 30 June 1964, two new armories and a Combined Field Maintenance Shop were put under contract and construction started. Seven new armories at Elizabethtown, Forest City, Hamlet, Morehead City, Raleigh, Raleigh-Durham Airport, and Winston-Salem started in 1962, were completed and occupied in 1963. During this period, major repairs were made to a number of State-owned facilities.

The following is a tabulation of new projects put under contract and repairs made during the period for which the report is made, with an indication of the source of the twenty-five per cent of the cost not paid by the Federal Government on new construction:

## NEW ARMORIES

Locations	Total Cost	State Contributions	Local Contributions
Elkin	\$140,438.15	15%	10%
Sylva	\$147,485.26	10%	15%

## ADDITIONS

Asheboro (Army Reserve)	\$ 84,566.00	0	0
----------------------------	--------------	---	---

## NON-ARMORY CONSTRUCTION

Combined Field Maintenance Shop Raleigh	\$402,298.74	0	0
--	--------------	---	---

## MAJOR REPAIRS/MODIFICATIONS TO FACILITIES

Armory—Edenton			
Roof Repairs	\$ 3,389.36	100%	0
Armory—Greenville			
Misc. Repairs	\$ 6,124.00	100%	0
Armory—High Point			
Heating & Roof Repairs	\$ 7,155.00	100%	0
Armory—Lincolnton			
Heating	\$ 1,195.00	100%	0
Vehicle Storage Bldg.—Raeford			
Roof Repairs	\$ 6,150.00	100%	0
Armory—Reidsville			
Renovations	\$ 5,175.00	100%	0
Armory—Roanoke Rapids			
Roof Repairs	\$ 3,989.00	100%	0
Armory—Whiteville			
Renovations	\$ 8,242.00	100%	0

## SECTION VI

### STRENGTH OF THE NORTH CAROLINA NATIONAL GUARD

The Army National Guard of North Carolina consisted of 835 commissioned officers, 75 warrant officers and 9915 enlisted men as of 31 December 1963; and 810 commissioned officers, 72 warrant officers and 10,011 enlisted men as of 30 June 1964, comprising the State Headquarters Headquarters Detachment; 205th Medical Detachment; Co C, 16th Special Forces Group; 123rd Signal Detachment (RM); and 30th Infantry Division, commanded by Major General Weston H. Willis of Jacksonville.

The Air National Guard of North Carolina consisted of 136 commissioned officers and 870 airmen as of 31 December 1963; and 130 commissioned officers and 833 airmen as of 30 June 1964, and was headquartered at Douglas Municipal Airport, Charlotte, N. C., under the command of Brigadier General William J. Payne. The North Carolina Air National Guard consisted of Headquarters of the NC Air National Guard; Headquarters, 145th Air Transport Group (H); 145th USAF Dispensary (AT); 145th Material Squadron (AT); 145th Support Squadron (AT); 156th Aeromed Evacuation Flight; 156th Air Transport Squadron (H); 156th Weather Flight (Mobile) and the 263rd Communication Squadron (TT) at Badin.

The grand total of organized militia of the State of North Carolina was 11,856 at the close of the period for which the report is made.

## SECTION VII

### STATE SPECIAL DUTY

During the period covered by this report, it was necessary to call elements of the National Guard into active State special service eight times to assist in various emergencies.

On 4 April 1963, a forest fire occurred in Franklin County. Twelve officers and 110 enlisted men were ordered to State special duty to assist authorities. On the same date, four officers and 69 enlisted men were ordered to State special duty to fight a forest fire in Lee County. As a result of a forest fire in Scotland County on 5-6 April 1963, six officers and 48 enlisted men were ordered to State special duty.

On four separate occasions elements of the North Carolina National Guard were ordered to state special duty to assist search parties for missing persons.

1. 4-6 October 1963—Randolph County—Three officers and 69 enlisted men
2. 16 October 1963—Duplin County—Four officers and 33 enlisted men
3. 19-20 October 1963—Granville County—Six officers and 83 enlisted men
4. 23 January 1964—Gates County—Eight officers and 112 enlisted men

As a result of a drowning at Kerr Lake in April, 1964, helicopters assisted in an area search for the body at intervals for several weeks.

## SECTION VIII

### ARMY NATIONAL GUARD

#### A. Reorganizations and Present Organization

At the close of the last reporting period (31 December 1962), the Governor had rejected the latest reorganization plan submitted by the Secretary of Defense. In late January 1963 another reorganization proposal was submitted by the Secretary. This plan involved the elimination of all Air Defense units (eleven—252nd Artillery Group) by conversion to infantry or other type units to be absorbed in the 30th Infantry Division. The 30th Infantry Division would be reorganized under the ROAD (Reorganized Army Division) concept and would include the Division Base with six infantry battalions and two armor battalions. The troop basis for the State consisted of:

State Hq Hq Detachment at 100 percent strength  
30th Infantry Division at 80 percent strength  
205th Medical Detachment at 80 percent strength  
123rd Signal Detachment at 80 percent strength  
Co C, 16th Special Forces Group, 1st Special  
Forces at 55 percent strength

After considerable discussion, this proposal was accepted by the Governor and detailed planning was initiated. Several key factors were developed for guidance:

1. If possible, all communities in which a unit was located would retain a unit.
2. Minimum changes in branch to eliminate retraining.
3. Utilization of existing facilities in best possible manner.
4. Grouping of battalion size organizations in the same general geographic area to allow for better command supervision.
5. Placement of larger units in the more densely populated communities.

The completed plans were implemented on 10 March 1963 and fulfilled the guidance criteria in an acceptable manner.

This reorganization was accomplished using draft Tables of Organization. When the final Tables of Organization were published in February 1964, another reorganization was necessary

to conform to changes between the draft and final versions. This action was completed on 1 March 1964 and made only minor changes throughout the 30th Infantry Division.

The 30th Infantry Division is included among the Nation's highest priority (Immediate Reserve) units. In the establishment of this priority system and realignment of all Reserve Forces, the Secretary of Defense promised that the high priority units would receive increased financial support in the areas of administrative assistance, service school training and modern equipment. However, since implementation, such support has not been increased; in fact, sharp reductions have been made in these funding areas.

Current units and locations are listed below:

#### NON-DIVISIONAL UNITS

Unit	Location
Hq Hq Det, NC ARNG .....	Raleigh
205th Med Det (Den Svc) (Team KJ) .....	Raleigh
123rd Sig Det .....	Butner
Co C (-), 16th SF Gp (Abn), 1st SF .....	Wilmington
9th Op Det B, 33rd, 34th, 35th & 36th	
Op Det A, Co C, 16th SF Gp (Abn), 1st SF .....	Charlotte

#### DIVISIONAL UNITS

Hq Hq Co, 30th Inf Div .....	Raleigh
30th MP Co .....	Greensboro
Hq Hq Det, 30th Avn Bn .....	Raleigh-Durham Airport
Co B (GS), 30th Avn Bn .....	Raleigh-Durham Airport
Hq Hq Det, 130th Sig Bn .....	Durham
Co A (CO), 130th Sig Bn .....	Durham
Co B (FC) (-), 130th Sig Bn .....	Burlington
Fwd Comd Tml Sec, Co B (FC), 130th Sig Bn .....	Mebane
Co C (SO) (-), 130th Sig Bn .....	Durham
Photo Sec; Fld Cable Instl Plat; Rad	
Relay Tml & Carr Sec, Co C, 130th Sig Bn .....	Siler City
Hq Hq Co, 105th Engr Bn .....	Charlotte
Co A (-), 105th Engr Bn .....	Lincolnton
2d & 3d Engr Plats, Co A, 105th Engr Bn .....	Mooreville
Co B (-), 105th Engr Bn .....	Gastonia
2d & 3d Engr Plats, Co B, 105th Engr Bn .....	Belmont
Co C, 105th Engr Bn .....	Salisbury
Co D, 105th Engr Bn .....	Kings Mountain
Co E (Bridge), 105th Engr Bn .....	Thomasville
Hq Hq Trp, 1st Sqdn, 196th Cav .....	Concord
Trp A (-), 1/196 .....	Sanford

Unit	Location
Maint Sec & 3d Armd Cav Plat, Trp A, 1/196	Hamlet
Trp B, 1/196	Asheboro
Trp C, 1/196	Albemarle
Hq Hq Co (-), 1st Bn, 252nd Armor	Fayetteville
Bn Recon; Bn Hv Mort Plats, Hq Tk Sec; & AVLB Sec, Hq Hq Co, 1/252	St. Pauls
Co A, 1/252	Elizabethtown
Co B, 1/252	Bladenboro
Co C, 1/252	Parkton
Hq Hq Co (-), 2d Bn, 252d Armor	Raeford
Bn Recon; Bn Hv Mort; Bn Maint & Bn Spt Plats, 2/252	Lumberton
Co A, 2/252	Laurinburg
Co B, 2/252	Red Springs
Co C, 2/252	Southern Pines
Hq Hq Co & Band, 30th Inf Div Spt Comd	Raleigh
30th Admin Co	Raleigh
Hq & Co A, 105th Med Bn	Goldsboro
Co B, 105th Med Bn	Fremont
Co C, 105th Med Bn	Mt. Olive
Co D, 105th Med Bn	Goldsboro
Hq Hq Co, 230th Sup & Trans Bn	Winston-Salem
Co A (S&S), 230th Sup & Trans Bn	Greensboro
Co B (TMT), 230th Sup & Trans Bn	Winston-Salem
Hq & Co A (Main Spt) (-), 730th Maint Bn	Butner
Svc Evac Plat & 4 Mech Maint Secs, Hq & Co A (Main Spt), 730th Maint Bn	Rockingham
Co B (FS), 730th Maint Bn	Greensboro
Co C (FS), 730th Maint Bn	Greensboro
Co D (FS), 730th Maint Bn	Reidsville
Co E (TAM), 730th Maint Bn	Raleigh-Durham Airport
Hq Hq Co, 1st Bde, 30th Inf Div	Statesville
Hq Hq Co, 2nd Bde, 30th Inf Div	Tarboro
Hq Hq Co, 3rd Bde, 30th Inf Div	Clinton
Hq Hq Co (-), 1st Bn, 120th Inf	Asheville
Bn Comm; Bn Recon; Bn AT & Bn Med Plat, Hq Hq Co, 1/120	Canton
Co A, 1/120	Morganton
Co B (-), 1/120	Hendersonville
2d & 3d Rif Plats, Co B, 1/120	Shelby
Co C (-), 1/120	Waynesville
2d Rif & Wpn Plats, Co C, 1/120	Sylva
Hq Hq Co (-), 2d Bn, 120th Inf	Hickory
Bn Recon Plat; Bn Hv Mort Plt; Bn AT Plat; Hq Hq Co, 2/120	Newton
Co A (-), 2/120	Mt. Airy
2d Rif & Wpn Plats, Co A, 2/120	Elkin

Unit	Location
Co B (-), 2/120	Lexington
2d & 3d Rif Plats, Co B, 2/120	Mocksville
Co C (-), 2/120	North Wilkesboro
2d & 3d Rif Plats, Co C, 2/120	Boone
Hq Hq Co (-), 3d Bn, 120th Inf	Rocky Mount
Bn Hv Mort Plat; Bn Recon Plat; Bn AT	
Plat, Hq Hq Co, 3/120	Nashville
Co A (-), 3/120	Wilson
2d Rif Plat, Co A, 3/120	Scotland Neck
Co B (-), 3/120	Oxford
2d Rif & Wpn Plats, Co B, 3/120	Roxboro
2d Rif & Wpn Plats, Co C, 3/120	Henderson
Hq Hq Co (-), 4th Bn, 119th Inf	Ahoskie
Bn Med Plat; Bn Recon Plat; Bn Hv Mort	
Plat, Hq Hq Co, 4/119	Farmville
Co A (-), 4/119	Williamston
2d & 3d Rif Plats, Co A, 4/119	Windsor
Co B (-), 4/119	Roanoke Rapids
2d & 3d Rif Plats, Co B, 4/119	Woodland
Co C (-), 4/119	Elizabeth City
3d Rif & Wpn Plats, Co C, 4/119	Edenton
Hq Hq Co (-), 5th Bn, 119th Inf	Kinston
Bn Recon Plat; Bn Hv Mort Plat,	
Hq Hq Co, 5/119	Snow Hill
Co A (-), 5/119	Wallace
2d & 3d Rif Plats, Co A, 5/119	Beulaville
Co B, 5/119	Smithfield
Co C (-), 5/119	Jacksonville
2d & 3d Rif Plats, Co C, 5/119	Morehead City
Hq Hq Co (-), 6th Bn, 119th Inf	Wilmington
Bn Recon Plat; Bn AT Plat; Hq	
Hq Co, 6/119	Shallotte
Co A (-), 6/119	Benson
2d & 3d Rif Plats, Co A, 6/119	Roseboro
Co B (-), 6/119	Whiteville
2d & 3d Rif Plats, Co B, 6/119	Fair Bluff
Co C (-), 6/119	Warsaw
2d & 3d Rif & Wpn Plats, Co C, 6/119	Dunn
Hq Hq Btry, 30th Inf Div Arty	Greensboro
Hq Hq & Svc Btry (-), 1st Bn (105, T), 113th Arty	Lenoir
Tgt Acq Plat, Hq Hq & Svc Btry, 1/113	Forest City
Btry A, 1/113	Lenoir
Btry B, 1/113	Lenoir
Btry C, 1/113	Forest City
Hq Hq & Svc Btry, 2d Bn (105, T), 113th Arty	High Point
Btry A, 2/113	High Point
Btry B, 2/113	High Point

Unit	Location
Btry C, 2/113 .....	Leaksville
Hq Hq & Svc Btry, 3d Bn (105, T), 113th Arty .....	Charlotte
Btry A, 3/113 .....	Charlotte
Btry B, 3/113 .....	Monroe
Btry C, 3/113 .....	Charlotte
Hq Hq & Svc Btry, 4th Bn (155/8-T), 113th Arty .....	Washington
Btry A (155, T), 4/113 .....	New Bern
Btry B (155, T), 4/113 .....	New Bern
Btry C (155, T), 4/113 .....	Greenville
Btry D (8-T), 4/113 .....	Greenville
Hq Hq Btry, 5th Bn (HJ), 113th Arty .....	Louisburg
Btry A, 5/113 .....	Zebulon
Btry B, 5/113 .....	Youngsville

## B. Annual Field Training

### Calendar Year 1963

The 30th Infantry Division (—), under the command of Major General Weston H. Willis, performed Annual Field Training at Fort Bragg, North Carolina, during the month of June. All units spent the entire training period in the field. Tactical training at squad and platoon level was emphasized. All infantry platoons conducted live fire exercises. One guardsman was killed in an accident prior to departure from home station.

One brigade of the 30th Infantry Division, consisting of two armor battalions, one cavalry squadron, one medical and one maintenance company, and other supporting elements, trained at Fort Stewart, Georgia, during the month of June. Training included firing prescribed tank tables and unit tactical training.

The 205th Medical Detachment and 123rd Signal Detachment were attached to the 30th Infantry Division for the training period.

Company C, 16th Special Forces, performed AFT at Fort Bragg during the month of August. The first week of the training period was devoted to MOS training, and the second week to tactical training including tactical jumps. All training was supported by the Special Warfare Center.

The division missile battalion trained at Fort Benning, Georgia, during the month of June. A comprehensive training program was followed which included firing the Honest John rocket.

Headquarters and Headquarters Detachment, NCARNG, less

the Selective Service Section, was divided between Fort Bragg, Fort Benning, and Fort Stewart. The Selective Service Section attended the Selective Service Conference at Keesley Air Force Base, Biloxi, Mississippi.

The Adjutant General feels that the training period was most effective.

### Calendar Year 1964

The 30th Infantry Division (—), under the command of Major General Weston H. Willis, performed Annual Field Training at Fort Bragg, North Carolina, during the month of June. All units spent the entire training period in field bivouac. Training emphasis was at small unit level with particular attention to development of junior officers and noncommissioned officers. A considerable amount of night tactical training was accomplished.

One brigade of the 30th Infantry Division consisting of two armor battalions, one cavalry squadron, one medical and one maintenance company, and other supporting elements began Annual Field Training at Fort Stewart, Georgia, on 27 June 1964, consequently, the training period will not be completed until 12 July 1964.

The 205th Medical and 123rd Signal Detachments were attached to the 30th Infantry Division at Fort Bragg for the Annual Field Training period.

Company C, 16th Special Forces, performed AFT at Camp Williams, Utah, with the 19th Special Forces Group, Utah Army National Guard. The training consisted of a Field Training Exercise which utilized the Special Forces in situations similar to those expected when actually employed in combat. The training was realistic and effective. The unit was air transported to and from training site by the North Carolina Air National Guard.

Headquarters and Headquarters Detachment, NCARNG, less Selective Service Section, was divided between Fort Bragg and Fort Stewart. The Selective Service Section performed on-the-job training in the offices of the North Carolina Selective Service System.

All training was well planned, aggressively directed, and effectively accomplished.

### C. Service and Army Area Schools

Members of the Army National Guard, officers and enlisted men, continue to strive for professional improvement by attending the various courses of instruction offered at Army Service and Area Schools. During the calendar year 1963, 189 officers and 93 enlisted men took advantage of these schools and from 1 January 1964 until 30 June 1964, 54 officers and 37 enlisted men attended service schools for a total of 373 for the period.

### D. Reserve Enlistment Program—63

This program replaced RFA-55 (commonly called six-month training program). The principal difference in the two programs is that a non-prior service individual upon enlistment agrees to enter active duty for training for a specified time which is required to complete training in the MOS to which he is assigned. The minimum period is four months. Generally, this program affords excellent training for the individual guardsman and relieves the unit of the responsibility for the major part of basic training. During calendar year 1963, 1778 enlisted men entered the program and from 1 January to 30 June 1964, 1282 enlisted men entered the program, for a total 18 months input of 3060.

### E. North Carolina Military Academy

The North Carolina Military Academy was established in 1958 and is located at Fort Bragg, N. C., utilizing several buildings held on license from the Department of Army. The primary mission of the Academy is to provide an Officer Candidate School for the development, training and commissioning of qualified applicants.

A Non-commissioned Officer Leadership School is also provided by the Academy.

Lt. Colonel William P. Keeton, Jr., has served as Commandant since its organization.

Thirty-seven members of Officers Candidate Class Number 5 were graduated and commissioned on 27 July 1963. The following is a list of graduates:

Richard E. Bailey  
Bobby J. Barnes  
Floyd A. Bell  
Ronald R. Benson  
David B. Bunn  
Hilton E. Clayborne  
James W. Campbell  
Carlton E. Davis  
Jerry L. Ellis  
Thomas E. Fields  
Gene G. Formy-Duval  
Daniel R. Foster, III  
Reginald D. Gay  
Kermit L. Guthrie, Jr.  
\*John E. Griffith, II  
Kenneth I. Hass  
Cranford A. Heath  
Ralph G. Howell  
\*\*Ronald M. Johnson

Elton F. Kirby  
Robert B. Lancaster  
Raeford E. Langdon  
John S. Mills  
Julius J. Preddy  
Preston C. Sasser  
Henry B. Smith, Jr.  
Jimmy C. Stephens  
Billy L. Stevens  
Louis A. Stoakley  
Joseph H. Stone, Jr.  
Jimmie Strickland  
Bobby G. Suggs  
Ralph F. Sullivan, Jr.  
William M. Teachey  
Johnny B. Treece  
Wilton M. Warner, Jr.  
Joel C. Wetherington

\* Honor Graduate

\*\* Leadership Award

Thirty-seven non-commissioned officers were graduated from NCO Leadership Class Number 4 on 27 July 1963.

As of 30 June 1964, thirty-six members of Officers Candidate Class Number 6 remained enrolled. It is expected that all of these will be commissioned as Second Lieutenants upon completion of annual field training in July 1964.

## **F. Annual General Inspections**

General inspections of all units of the Army National Guard are conducted annually by the Inspector General's Department, Headquarters, Third United States Army, Fort McPherson, Georgia.

The purpose of these inspections is to determine whether:

a. Units are organized as prescribed and minimum strength requirements are being maintained.

b. Officers and enlisted men possess the prescribed qualifications.

c. Organizations and members thereof are armed, equipped and uniformed with prescribed allowances.

d. Training and instruction are in accordance with prescribed standards.

e. Amount of property in the hands of units, its condition and safe-guarding is as prescribed.

f. Records are being maintained in accordance with the requirements of law and regulations.

The results of these inspections during the biennium fall into three adjectival rating categories as follows:

- a. FISCAL Year 1963  
SUPERIOR—16  
EXCELLENT—73  
SATISFACTORY—14  
UNSATISFACTORY—1
- b. FISCAL Year 1964  
SUPERIOR—14  
EXCELLENT—68  
SATISFACTORY—12

## G. Maintenance

As State Maintenance Officer, Colonel Charles D. Isom, Jr., has responsibility for supervising the maintenance and repair of all Federal equipment issued to the North Carolina Army National Guard. The functions are performed at the Combined Support Maintenance Shop, Butner, Major Arthur E. Ferrell, Supervisor; Army Aircraft Maintenance Shop, Raleigh-Durham Airport, 1st Lt. Harvey F. Shull, Supervisor; and twenty-one (21) Organizational Maintenance Shops located throughout the State, under the technical supervision of Major James M. Fletcher, Organizational Maintenance Officer. The over-all standards of maintenance have been, and continue to be, outstanding.

On 1 February 1964, the Office of the State Maintenance Officer was moved from Butner to offices in The Adjutant General's Department, N. C. National Guard Center, Raleigh.

The annual Command Maintenance Management Inspections for FY 1963 and FY 1964 were conducted for The Adjutant General by the State Maintenance Officer, assisted by a Team Chief and technical personnel from the Combined Support Maintenance Shop. These inspections were conducted under the provisions of a revised Army Regulation 750-8. Units and activities were rated either Satisfactory or Unsatisfactory in the categories of both Maintenance Management Operations and Condition of Material. All units and activities in the NC ARNG attained a rating of Satisfactory for both Fiscal Years. This

revised concept for the conduct of these CMMI's has accomplished the objective of causing commanders at all echelons to become more aware of their responsibilities for maintenance and care of their equipment.

State Maintenance activities were awarded Superior ratings for both FY 1963 and FY 1964 Annual General Inspections (IG). The Chief, National Guard Bureau, in June 1963 and in August 1964, commended the State Maintenance Officer and all maintenance personnel under his supervision for these Superior ratings.

In November 1962, Headquarters, Fort Bragg, requested that The Adjutant General authorize the Combined Support Maintenance Shop to undertake a vehicle rebuild project for the Active Army because of the emergency situation created by the Cuban Crisis. The Maintenance activity, ably supported by the USPFO for NC, reconditioned seventy-seven (77)  $\frac{3}{4}$  ton Cargo trucks. By extra time worked at night and on weekends, the project was completed by 31 January 1963, ten days ahead of schedule. This accomplishment earned appreciation and commendation from Fort Bragg.

## **H. North Carolina Army National Guard Technician Program**

As of the time of this report, the North Carolina Army National Guard is composed of over 10,000 citizen soldiers organized in 147 different units and activities located in 99 different communities throughout the State. Often overlooked, or at least not apparent to the layman, is the vast amount of administration, accounting, maintenance, logistics, and training functions which must be performed daily in order for the National Guard to fulfill its mission.

To carry on the tremendous workload at unit and activity level, an allotment of full-time positions and funding support is made annually to this State by the National Guard Bureau under the provisions of Section 709, Title 32, U. S. Code. The program for this force of employees is known as the Army National Guard Technician Program. Even though these technician employees' salaries are supported 100 per cent by the Federal funds, for all intent and purposes, they perform their duties and responsibilities as regular State employees. Responsibility for the employment, supervision, separation, establishment of work week, and fixing of pay rates, within the limits prescribed by National Guard Regulations, is delegated to the

State Adjutant General by the Chief, National Guard Bureau.

Technician positions authorized and supported for the Adjutant General's Department include a Technician Personnel Officer, State Maintenance Officer, Organizational Maintenance Officer, two Staff Administrative Specialists, and one Publications Clerk.

The North Carolina National Guard Military Academy, located at Fort Bragg, North Carolina, is supported by a technician Staff Assistant (OCS), and one OCS Clerk.

Under present unit technician manning criteria, at least one technician is supported for each National Guard unit with an assigned strength of 50 or more Guardsmen. These individuals occupy positions known as Administrative Supply Technicians. Larger units such as battalions and higher type headquarters organizations are provided additional personnel based on the type of unit concerned. These positions include Staff Administrative Assistants, Staff Training Assistants, and Staff Administrative Specialists. An Organizational Maintenance Shop, authorized for each battalion size unit within the State, is supported with from one to six General Mechanic Technician positions.

In addition to the technician support provided at unit and organizational level, we have three major activities which require much larger forces of full-time personnel. These are the Office and Warehouse of the U. S. Property And Fiscal Officer, the Combined Support Maintenance Shop, and the Army Aviation Maintenance Shop.

Except for one State-paid auditor, the Office and Warehouse of the U. S. Property and Fiscal Officer for North Carolina, located at the North Carolina National Guard Center complex on Reedy Creek Road in Raleigh, is supported entirely by ARNG Technicians with a current authorization of 59 positions. These USPFO Technician positions include administrative, budget, accounting, supply, clerical, and warehousing personnel provided to assist the USPFO in discharging his responsibilities with respect to the receipt, storage, distribution, and accounting of all funds and property of the United States provided by the Federal Government in support of the National Guard of the State.

The North Carolina National Guard Combined Support Maintenance Shop currently located in Butner, North Carolina, but which will be moved to new quarters at the National Guard

Center complex in Raleigh early in 1965, is supported by 63 ARNG Technicians. Field Maintenance Technicians include administrative, technical, craft, and trade positions required to perform the necessary field maintenance of Federal material and equipment provided for the National Guard units located throughout the State. The North Carolina National Guard Army Aviation Maintenance Shop, located at Raleigh-Durham Airport, is currently supported by 16 ARNG Technicians. The technicians supported for this facility are responsible for the maintenance and repair of Army aircraft authorized for this State.

ARNG Technicians employed at the end of each Fiscal Year and total salaries and wages paid those technicians during the biennium covered by this report were as follows.

**Fiscal Year 1963**

Number Employed at End of Year	410
Total Salaries and Wages Paid	\$2,497,955.55

**Fiscal Year 1964**

Number Employed at End of Year	418
Total Salaries and Wages Paid	\$2,586,941.13

The high level of performance and superior record maintained each year by the Army National Guard of this State is due in large measure to the efficient and experienced service rendered by the personnel of the NCARNG Technician Program.

## **I. Army Advisors**

In order to provide assistance to unit commanders at the various echelons of command in solving problems of training and administration, the Department of Army authorizes an Advisor Group to each State. The Group assigned to North Carolina has included an average strength of 22 officers and 40 enlisted personnel during the period. Outstanding support has been provided by these Advisors.

Colonel Ned B. Broyles has served as Senior Advisor during the entire period. Colonel Jack R. Emery joined the Group as 30th Infantry Division Advisor in March 1964, replacing Colonel Truman D. Eckols upon his retirement from the Army.

## SECTION IX

### AIR NATIONAL GUARD

#### A. Organization

The North Carolina Air National Guard is composed of four major elements reporting directly to and under the direction of Brigadier General William J. Payne, Assistant Adjutant General for Air of the State of North Carolina. These units are Hq, 145 Air Transport Group (H); Hq, North Carolina Air National Guard; 263 Communications Squadron (TT); and the 156 Weather Flight. These units, with the exception of the 263 Communications Squadron (TT), are located at Douglas Municipal Airport, Charlotte, N. C. The 263 Communications Squadron (TT) is located at Badin, N. C. with a detachment at Wadesboro, N. C.

Headquarters, 145 Air Transport Group (H), supervises all functions of the 145 Support Squadron (AT), 145 Materiel Squadron (AT), 145 USAF Dispensary (AT), 156 Air Transport Squadron (H) and the 156 Aeromedical Evacuation Flight. Supervision and direction of functions are in accordance with the most recent Group functional alignment whereby the authority and responsibility to command an Air National Guard unit is vested in one commander, the Group Commander. Although each unit within the Group is authorized a commander, these subordinate commanders are responsible to the Group Commander for certain functions in support of the Group mission. In this alignment, the Group Commander is authorized a Deputy Commander for Materiel, Deputy Commander for Operations, and a Support Squadron Commander as assistants for the supervision of all Group activities. Military Air Transport Service, USAF, is the major gaining command for the 145 Air Transport Group (H). In the event of an emergency, the Group and assigned elements would become a part of the World Wide MATS System with assignment to Eastern Transport Air Force, McGuire AFB, N. J. The Group has an "in place" M-Day assignment at the present time.

The 263 Communications Squadron (TT) is composed of operations, maintenance, and self-supporting sections and is

assigned to the 251 Communications Group (Mobile), Ohio Air National Guard, Springfield, Ohio, for operational purposes and for supervision of training for preparation to perform Federal mission. The 251 Communications Group does not exercise command over the 263 Communications Squadron (TT). This unit has an M-Day assignment to Air Force Communications Service.

The 156 Weather Flight, Mobile, continued normal operations during this period without a major change in organizational structure. This unit has an M-Day assignment to Air Weather Service, Military Air Transport Service.

The small staff authorized Hq, NC ANG, does not provide for adequate coverage of the various NC ANG functional areas. As in the past and in order to provide sufficient coverage, a composite staff consisting of officers assigned to other units has been utilized to provide this coverage. This arrangement has proven of great benefit and provides an air staff well versed in all functional areas for the Adjutant General, State of North Carolina. This structure has permitted decentralization of certain Air National Guard functions to the office of the Assistant Adjutant General for Air, thus eliminating duplications.

One of the major problem areas in the organizational structure of NC ANG units during this period has been a constant change in strength requirements. During one period, we recruited "like mad." During another period, and not too much later, we were in the process of selecting officers for possible elimination from the program. We were heroes on 30 June 1963 when recruiting objective had been met and exceeded. The next day, 1 July 1963, we had too many people on board, thus necessitating a possible attrition program until desired strength level was attained. The strength problems are due to the changing personnel authorizations (Unit Manning Documents) without sufficient increase in the authorized drill pay spaces. In this State, we are authorized 1235 military spaces in accordance with applicable Unit Manning Documents. The programmed (drill pay spaces) is only 962 which means we can fill approximately 78% of authorized positions overall. The 145 Air Transport Group (H) can only fill 75.5% of authorized positions. In the entire Air National Guard, the full Unit Manning Document strength of 98,783 exceeds the authorized drill pay strength by 24%. The drill pay ceiling imposed has been the primary reason for reduction in overall airmen strength during the last twelve months. USAF Service School spaces have been reduced and

funds used to support drill pay spaces; therefore, spaces have not been available for non-prior service airmen. We must look to this source for replacements for experienced airmen completing service obligations. A great majority of airmen do not choose to continue affiliation once a service obligation is completed. Every effort is made to retain airmen through explanation of present benefits. It appears that retention of trained personnel will continue as a problem until additional benefits become available. The need for a reenlistment bonus is more apparent daily. The major turnover of experienced personnel every six years is expensive and has an adverse effect on the operational capability of Air National Guard units. As of 30 June 1964, the following NC ANG units are Federally recognized and actively participating in 48 unit training assemblies per fiscal year, field training, and other authorized training activities:

Unit	Date F/R	Strength				Unit Commander
		Auth Off	Amn	Asgd Amn	Amn	
HQ, NCANG	1 Nov 51	11	8	5	4	Brig Gen William J. Payne
HQ, 145 ATG (H)	1 Jul 57	21	29	14	20	Col Robert W. Brooks, Jr.
145 Mat Sq (AT)	25 Jan 64	14	343	8	260	Maj Marvin Huntley
145 Spt Sq (AT)	25 Jan 64	27	318	22	219	Lt Col Robert G. Higgins
145 USAF Disp (AT)	21 Sep 57	10	24	9	21	Lt Col (MC) Homer R. Justis
156 ATS (H)	15 Mar 48	86	57	51	41	Maj William V. Elliott
156 AMEF	25 Jan 64	17	34	16	33	Capt (MSC) Warren S. Hicks
156 Wea Flt, Mobile	16 Jan 53	3	14	3	13	Maj Emerson G. Dickey
263 Comm Sq (TT)	3 Nov 52	11	218	10	185	Lt Col Oroon D. Palmer
TOTAL		200	1045	138	796	

## B. Missions

At the beginning of this reporting period, the primary mission of the flying organization of the North Carolina Air National Guard was aeromedical transport. Although the primary mission was aeromedical transport, this unit's activities were directed toward a secondary function of global transport. No difficulty was experienced in the aeromedical transport area; therefore, a decision was made to emphasize air transport with eventual qualification as a global airlift organization. Information was received from the National Guard Bureau that an air transport

mission had been planned for the Group. This change was expected early in this reporting period; however, it did not materialize until early January 1964. Pending receipt of the authority authorizing a mission change and beginning 1 July 1963, an accelerated overwater training program was begun to qualify aircrews on overseas routes. Each aircrew member is required to make at least two overseas trips each year in order to become and remain operationally ready. Meeting these requirements, as well as other flying requirements, requires detailed planning and coordination on the part of the various functional areas.

Primary missions of NC ANG units are as follows:

**Hq, NC ANG:** Advises and assists the Adjutant General of the State in the administration, logistics, and training of Air National Guard units within the State, in performance of State requirements and in preparation of the Air National Guard for its Federal mission; and provides for the retention and continued training of highly experienced Air National Guard personnel.

**Hq, 145 Air Transport Group (H):** Provides command and staff supervision for assigned units in Flying Safety, Operations and Materiel functional areas; provides command support to assigned units in all other functional areas.

**145 Support Sq (AT):** Operates and maintains an installation or facility in support of dispersed, enroute or on base mission, maintenance, medical and headquarters units.

**145 Materiel Sq (AT):** Performs all aircraft maintenance, supply support and services required to maintain base units and aircraft in an operationally ready state.

**145 USAF Dispensary (AT):** Provides medical support to mission squadron and allied units under field or combat conditions.

**156 Air Transport Squadron (H):** Provides military air transportation of personnel and materiel for the armed forces and other governmental agencies as directed.

**156 Aeromedical Evacuation Flight:** Provides aeromedical evacuation crews for in-flight care of patients on transport aircraft assigned to each Air Transport Squadron, Heavy, at operating locations.

**156 Weather Flight, Mobile:** Provides weather forecasting and observing services as required.

**263 Communications Squadron (TT):** The peacetime mission of the Communications Squadron (Tributary Teams) is to attain and maintain an optimum effective capability to carry out roles and tasks assigned in Gaining Command plans for use in national emergency.

### C. Reorganizations and Conversions

The mission change from aeromedical transport to air transport referred to above, became effective on 25 January 1964. Concurrent with the mission change, a major organizational realignment was authorized necessitating reassignment of a majority of personnel. In addition, units were withdrawn or deactivated and new units activated. It was necessary to present the new units for Federal Recognition Inspection as of 25 January 1964. Following is a listing of units authorized immediately prior to realignment and authorizations effective as of 25 January 1964 and as of this date:

Units Auth Prior to 25 Jan 64	Units Auth as of 25 Jan 64
HQ, NC ANG	HQ, NC ANG
Hq, 145 Aeromed Trnsp Gp	Hq, 145 Air Trnsp Gp (H)
145 Air Base Sq (AM)	145 Spt Sq (AT)
145 Consol Acft Maint Sq (AM)	145 Mat Sq (AT)
145 USAF Disp (AM)	145 USAF Disp (AT)
156 Aeromed Trnsp Sq	156 Air Trnsp Sq (H)
156 Wea Flt (F&O)	156 AMEF
263 Comm Sq (TT)	*156 Wea Flt (F&O)
	263 Comm Sq (TT)

\* Redesignated effective 1 April 1964

With this reorganization and concurrent mission change, we were faced with a change in the composition of an aircrew. Due to the global airlift capability with resultant worldwide operations, navigators were authorized as a part of an aircrew for the first time in the history of the North Carolina Air National Guard. Realizing this requirement, the National Guard Bureau was requested to authorize the procurement of navigators approximately six months prior to the mission change. Authority was granted and qualified navigators were on board at time of mission change. We were not so fortunate in another area. We had been advised that Flight Attendants authorized immediately

prior to the reorganization and mission change would continue as an authorization in the new unit manning documents. Upon receipt of the documents, the Flight Attendant authorization had been changed to Loadmasters. It was then necessary to retrain assigned Flight Attendants as Loadmasters. The retraining program has been more successful than anticipated. Nine operationally ready Flight Attendants were available by the end of this reporting period.

Due to the primary air transport mission, the flight nurses and aeromedical evacuation specialists were removed from the Air Transport Squadron and assigned to the 156 Aeromedical Evacuation Flight, organized on 25 January 1964. The flying unit presently has a dual mission in reverse of the former mission. The current primary mission, as stated above, is air transport mission with a secondary mission of aeromedical transport. Sixteen crews are authorized to perform these missions; however, all positions cannot be filled due to manning limitations imposed by the National Guard Bureau based on drill pay spaces authorized by the Congress and the Office of the Secretary of Defense. Aircrew compositions authorized for performance of types of missions indicated are as follows:

**Air Transport**

2—Pilots  
1—Navigator  
2—Flight Engineers  
1—Loadmaster  
2—Pilots

**Aeromedical Transport**

1—Flight Nurse  
2—Flight Engineers  
2—Aeromed Evac Specialists  
1—Navigator (when required)

The reorganization and mission change has not materially affected the progress of the flying unit toward operational readiness and capability to perform assigned missions. The aircrew members continue to improve their capabilities to operate the C-121 aircraft. Eleven aircrews have been formed and nine complete air transport or aeromedical transport aircrews are fully operationally ready. The nine aircrews are capable of global airlift as the situation may demand. Under emergency conditions, eleven aircrews would be available to perform assigned missions throughout the world.

Two years experience in the C-121 aircraft have now been gained. This experience is beneficial to the pilots who fly the aircraft and to the maintenance personnel responsible for insuring that aircraft are maintained in first class condition. An average of 338 hours per month has been flown in these air-

craft during this period. The Group has flown more each and every month than any of the seven Air National Guard C-121 Groups.

It is noteworthy that periodic inspection manhours have been reduced from 1713 direct manhours in September 1963 to 1522.5 manhours per inspection as of 30 June 1964. This increased efficiency is also true in data regarding "post flight" inspections. These achievements have been possible by excellent management principles applied by the Base Maintenance Officer. The aircraft in commission rate has remained high and exceeded the rate normally expected.

The flying unit continued its accident free record during this period and has been given special recognition by the National Guard Bureau and the gaining command. In August 1963, the NC ANG completed 5 years since the last major accident, and, on 30 June 1964, had accumulated 26,095 flying hours without a major accident. This is all the more remarkable when consideration is given to the fact that this encompassed 4 major aircraft conversions from the F-86E jet Day fighter to the F-86L All Weather jet interceptor to two very different versions of the twin reciprocating engine C-119 to the 4 engined C-121C and G.

The 263 Communications Squadron (TT) has not experienced a reorganization during this period. This unit has an excellent record and is highly regarded by the National Guard Bureau and the gaining command.

The 156 Weather Flight, Mobile, was reorganized during this period and redesignated; however, these actions did not change the function of the unit to a great extent. For the first time in its history, the unit has filled all authorized forecaster positions. The unit's effectiveness showed an excellent increase during this period.

#### D. Construction.

Most of the construction was in the nature of repairs, repaving, and overlaying of asphalt taxi areas and aircraft parking apron at Charlotte, and the vehicle parking area at Badin. These totaled \$47,071.00. Relocation of two power lines totaled \$6,741.00, while renovation, repairs, replacement, etc., of portions of the Dining Hall heating and air conditioning systems, and tie-down anchors for the C-121 aircraft accounted for \$9,110.00.

The largest purchase and hire project was the construction of a fine class-room building for the C-121 Mobile Training Detachment from Air Training Command which is stationed here at Charlotte and provides initial and refresher instruction on all C-121 systems, etc., for aircrews and maintenance personnel from all seven ANG C-121 groups, a Regular Air Force Special Air Missions C-121 Squadron, and a few miscellaneous crew members from USAF, USN, etc., from time to time.

This structure was designed, engineered, and constructed by our Base Civil Engineer at a cost of \$5.42 per square foot for an 8 room brick veneered masonry building, insulated throughout, heated and air conditioned, with a 20 year built-up roof. In addition, we realized a concrete floored basement storage area of some 2,200 square feet as a bonus. This building was costed out by Hq, USAF, engineers at \$110,000.00, while our cost was \$25,000.00. A special letter of commendation was presented to the Base Civil Engineer by the Assistant Chief, National Guard Bureau, Air, for this outstanding achievement.

Plans and specifications were prepared, and bids opened on the rebuilding of a major taxiway, of which the ANG is the prime user, in June 1964. Funds were not immediately available, so the contract was signed early in July for \$139,453.00.

Contract in the amount of \$174,184 was awarded for the removal of two C-121 nose dock hangars from Charleston AFB, S. C., to the ANG east parking apron at Douglas. This project has been in the mill for two years, and is scheduled to be completed in January 1965.

Designs, plans and specifications for the addition of dining hall and classroom wing to the facility at Badin, N. C., were completed and approved, and the project incorporated as a line item in the FY 1965 military construction program. It is anticipated that this construction will be completed during CY 1965.

## E. Field Training

ANGR 50-03 authorizes the performance of a fifteen day active duty for training by two methods. Field training may be performed by a unit during fifteen continuous days or under the year round concept. The 263 Communications Squadron (TT) and the 156 Weather Flight, Mobile, use the 15 continuous days system. The 145 Air Transport Group uses the "year round" concept. This system was used during Fiscal Year

1963 and 1964. The year round plan permits the spread of available field training manpower throughout the year in direct support of daily mission support requirements. The commander is provided complete flexibility to schedule available mandays in all of the various categories. When effectively used, this plan can be of much value in improving the overall capability of individuals. Detailed scheduling is most important if the objectives of this plan are met. Training under the year round concept whereby individual training is stressed necessitates completion of unit training, general military training, and other training requirements during unit training assemblies.

During Fiscal Year 1964, one primary field training period was established during each quarter for personnel other than rated personnel and others on flying status. An effort was made to schedule approximately 25% of the personnel for training during each of the primary periods in order to spread available field training mandays throughout the fiscal year to support mission requirements. In instances where personnel could not attend a primary period, they were scheduled for other periods when services could be used.

A majority of rated personnel and other personnel on flying status completed field training requirements during the first six months of Fiscal Year 1964. This action was taken in order to qualify personnel on overseas routes at the earliest possible date, thereby increasing the operational readiness status of personnel in this category. Trips were scheduled to the Far East and to Europe and aircrews operated over routes prescribed for Military Air Transport Service. Flight nurses and medical technicians who had not previously performed 15 days training as medical crew members aboard aeromedical transport aircraft of the active Air Force transporting sick and injured patients of the armed forces throughout the continental United States participated in this training. Others performed the same duty airlifting patients from overseas bases to the United States. The rest flew on the overseas training mission with our aircraft.

The year round type of field training is quite valuable and has been effectively used by our flying units. Continuous evaluation is necessary to insure that full training benefits are realized. A program of this type is necessary in order for flying personnel to meet overwater training and qualification requirements. The value to other personnel must be based on training benefits

realized and contributions to the overall mission. These are the most important items for unit commanders to consider in preparing a field training schedule. Personal convenience must be the least important item in the scheduling.

The 263 Communications Squadron (TT) participated in Exercise "Long Haul II" during Fiscal Year 1964. Squadron Headquarters was located at Fort Campbell, Kentucky, with tributary teams located at Blytheville AFB, Arkansas, McGhee-Tyson MAP, Knoxville, Tennessee and Dobbins AFB, Georgia. This arrangement created many travel and logistics problems; however, through thorough planning and strict supervision by the Squadron Commander, the field training was completed without incident or serious problem areas. This unit has an excellent record and has a history of being operational before other units of the Group to which assigned.

## F. Schools

USAF and other service technical schools listed in the USAF Formal Schools Catalog are available to Air National Guard members. Advanced and lateral courses have not been used to a great extent during this period since mission equipment has not been changed during this period.

Non-prior service personnel enlisting in the Air National Guard are required to complete a minimum of four months active duty for training as a condition of enlistment and in order to become basically qualified in duty Air Force speciality. Due to a requirement that period of active duty begin within 120 days after enlistment, an individual cannot be enlisted until an Air Force service school space has been made available by the National Guard Bureau. The four months active duty requirement may be completed by attending USAF Basic Military Training for eight weeks (scheduled to be changed to six weeks in October 1964) and returning to home station for OJT at the three level until four months active duty for training is completed, attending USAF Basic and USAF Technical School and returning to home station for five level OJT until active duty is completed or attending Basic Military Training and USAF Service School where duration is four or more months. After the initial active duty training period, airman receives training toward a higher skill level through an effective on-the-job training program. Each airman is tested as phases of the training program are completed and tested by the Air Force

Test Control Officer prior to being awarded a higher level Air Force Speciality.

USAF Service School spaces have been extremely limited during this period. For this reason, North Carolina Air National Guard units have experienced a decrease in assigned strength. The manpower limitations (drill pay ceiling referred to in another part of this report) have a direct effect on the number of service school spaces made available by the National Guard Bureau. As the Air National Guard neared the 75,000 drill pay ceiling, it was noted that an excess number of non-rated officers existed in comparison with the number of rated officers on board. It appeared that it would be necessary to separate a number of non-rated officers; however, a decision was made to reduce the number of non-prior service enlistments by reducing the number of non-prior service school spaces. This action permitted units to retain non-rated officers scheduled for elimination. The curtailment of USAF Service School spaces for non-prior service airmen provided the necessary funds for the financial support of the non-rated officers.

We are faced with a numbers game until the drill pay ceiling is raised. Whether a problem occurs in training, manpower, flying or any other functional area, the drill pay ceiling is a dominant factor. We must look to an increase in this ceiling from the present 75,000 to an authorization which will assure a drill pay ceiling not less than 90% of unit manning document strength. This would amount to some 90,000 drill pay spaces throughout the Air National Guard.

#### **G. Air Technician Program**

Air Technician management and supervisory functions have been decentralized under the provisions of ANGR 40-01 and are performed under the direction of the Base Detachment Commander, North Carolina Air National Guard, Charlotte, N. C. In this capacity, the Base Detachment Commander directs the activities of the Air Technician Detachment, Charlotte, N. C., and the Air Technician Detachment, 263 Communications Squadron (TT), Badin, N. C. Air Technicians perform those functions and duties which cannot be performed by Air National Guard members while in a military status.

A supplement to ANGR 40-01 has been issued and this directive establishes policies and procedures relating to administration of the Air Technician Detachment. Procedures and policies

contained in the supplement are based on Air Force directives insofar as possible. A special effort was made to assure availability of adequate documentation thereby establishing approved audit trails. A noteworthy accomplishment was the mechanization of the civilian payroll and civilian time and attendance reporting. Some of the manual systems are being maintained while mechanization is on trial basis. This is especially true in the time and attendance reporting area. Manual leave records are being maintained pending receipt of additional information from the National Guard Bureau. This constitutes a duplication of effort; however, the extra effort will be worthwhile since detailed internal operating instructions have not been issued by the National Guard Bureau.

The manpower authorizations for the Detachment at Charlotte, N. C. are based on certain military factors and the success of military units in meeting established goals. One of the most important factors is assigned pilot strength. Pilot strength has been a problem area throughout the Air National Guard. The Air National Guard flying unit at Charlotte, N. C. has maintained pilot strength at near the National Guard Bureau programmed level throughout this period. National Guard Bureau programs Air Technicians for "under 37 pilots" or "over 37 pilots." We have remained in the latter category.

During this period, the National Guard Bureau established a Standard Manning Document System. This standard document is intended to authorize identical manpower spaces to units possessing similar aircraft. This system cannot be followed in all situations due to difference in support responsibilities. The standard documents are designed to show **requirements** for the basic manning of an Air Technician Detachment. Due to manpower limitations, and primarily due to overall pilot shortages, the National Guard Bureau has not been in a position to fund for authorized manpower spaces.

The **requirements** or manpower spaces shown on the most recent Air Technician Manning Document indicate an authorization of 151 spaces for the flying base; however, we are limited to a monthly average of 135 employees during the Fiscal Year. The Base Detachment Commander is authorized to fill those positions which, in his opinion, are most essential to the performance of the primary mission of the flying base. The present manning policy creates an austere situation. In some instances, it has been necessary to curtail employment in some areas in

order to employ personnel essential to the successful accomplishment of the flying mission.

The Air Technician Detachment can always use additional manpower. The year round concept of field training and local OJT program for non-prior service personnel completing active duty for training requirements have provided some relief. It is hoped that additional permanent Air Technician positions will be made available as overall pilot strength increases and the manpower ceiling (drill pay spaces) is raised.

The Air Technician manning standard applicable to the 263 Communications Squadron (TT) indicates a **requirement** for 13 employees. Due to limitations in man-years authorized for the State, this unit is permitted 11 permanent employees. In addition, special provisions for employment of temporary employees have been effectively used by this unit.

The Air Technicians are a force of highly skilled personnel and the "backbone" of the Air National Guard program. The technicians have continued their leadership role in making our Air National Guard units a most valuable part of the Air Force. The continuing effort on the part of the National Guard Bureau and the National Guard Association of the United States to secure a well deserved retirement program is indicative of high level regard for this force.

## H. Air Advisors

The major air commands designated as gaining commands for Air National Guard units have continued to provide qualified personnel to supervise the trainings in preparation for performance of the Federal mission. When the North Carolina Air National Guard flying unit experienced a mission change, Hq, MATS, withdrew manpower spaces which were supporting the medical aspects of the aeromedical transport mission. As a result of this policy, the flight nurse and medical service officer advisors were reassigned. Advisor functions in these areas are now performed by officers assigned to Air National Guard Transport Wings. With the mission change, it was necessary to provide advisor functions in the navigator career area. A fully qualified navigator was assigned and this officer has given valuable assistance to the navigator training and qualification program. Three officers and six airmen, assigned to Detachment 33, EASTAF, are available to perform air advisor functions. The officers assigned and functional responsibilities are as follows:

Rank, Name, AFSN	Function
Lt Col Jack H. Sisson, 33584A	Senior Air Force Advisor
Lt Col William H. Byron, Jr., A0669194	Navigator Advisor
Major Erick R. Ahokas, A02079228	Pilot/Simulator Advisor

The Air Force Advisor to the 263 Communications Squadron (TT) is Major Arthur S. Gustafson, A0591153. He was assigned to advisor duty by the major gaining command, Air Force Communications Service and is under the supervision of the intermediate gaining command, Hq, Central Communications Region, Tinker AFB, Oklahoma. Major Gustafson has been on duty with the 263 Communications Squadron (TT) since May 1961. He is a fully qualified communications officer and has attended formal service schools providing instruction in communication operations and maintenance. He is assisted by a technical assistant, well qualified in the communication operations career area.

One airman is assigned to the 156 Weather Flight, Mobile, as Technical Advisor. This airman has provided outstanding assistance to the Commander, 156 Weather Flight, Mobile, as well as providing daily support to the flying base.

## SECTION X

### SIMPLIFIED FISCAL STATEMENT

The financial report of the operations of the Department is made on the fiscal year basis. This report is being made to cover the Fiscal Years of 1962-1963 and 1963-1964. The audited reports for the fiscal years ending June 30, 1962, and June 30, 1963, are incorporated in this report to the Governor. The Fiscal Year 1963-1964 reports have not been audited and will be shown in the next Report of The Adjutant General.

The following figures are a consolidation of the expenses of The Adjutant General's Department and the North Carolina Armory Commission for the period July 1, 1962, thru June 30, 1964. For the sake of simplicity, the items have been rounded out to the nearest dollar, and, therefore, to that extent are inexact.

Attention is directed to the fact that in the operation of The Adjutant General's Department we had the benefit of \$156,340.00 Federal contributions during this period.

#### Adjutant General's Department

	State	Local	Federal	Total
Administration	329,337			329,337
National Guard	566,658			566,658
Camp Butner	7,226		21,677	28,903
Morris Field	21,986		89,299	111,285
Bluthenthal Field	3,312		9,936	13,248
Wadesboro Radar Station	363		1,091	1,454
Badin Radar Station	1,462		4,387	5,849
Ral-Dur Army Aviation Shop	3,040		9,121	12,161
Service Centers	6,943		20,829	27,772
N. C. Military Academy	33,990			33,990
Special Duty-National Guard	9,486			9,486
<b>TOTAL</b>	<b>983,803</b>	<b>- 0 -</b>	<b>156,340</b>	<b>1,140,143</b>
<b>N. C. Armory Commission</b>				
Maintenance and Repairs	74,726			74,726
Deeds and Land Titles	483			483
Additional Plans and Specifications	358	735		1,093
Payments on Armory Construction	606,241	235,217	1,158,773	2,000,231
<b>TOTAL</b>	<b>681,808</b>	<b>235,952</b>	<b>1,158,773</b>	<b>2,076,533</b>
<b>GRAND TOTAL</b>	<b>1,665,611</b>	<b>235,952</b>	<b>1,315,113</b>	<b>3,216,676</b>
	52%	7%	41%	100%

## REPORT OF THE ADJUTANT GENERAL

## DEPARTMENT OF STATE AUDITOR

## BUREAU OF INSTITUTIONAL AND DEPARTMENTAL AUDITING

Raleigh, North Carolina

The Advisory Budget Commission

Raleigh, North Carolina

Gentlemen:

We have made an examination of the accounts and records of the

## DEPARTMENT OF THE ADJUTANT GENERAL

Raleigh, North Carolina

for the fiscal year ended June 30, 1962 and submit herewith our report consisting of six Exhibits and six supporting schedules for year ended June 30, 1962.

Exhibit "A" and its supporting schedules for the one year report of the activity of the Maintenance Fund of the Department and are self-explanatory.

Exhibit "B" and its supporting schedule reports the activity of the Maintenance Fund of the North Carolina Armory Commission. In accordance with G. S. 143-236.1, the unexpended balance remaining in the Maintenance Fund of the Commission (Code 12023) is transferred at the close of the fiscal year to Code 65111, the Permanent Improvement Fund of 1951. At June 30, 1962 \$23,681.52 was transferred.

Exhibit "C" reports the activity of the Permanent Improvement Fund of 1951 (Code 65111). This fund is provided for the purpose of constructing and helping to maintain certain armories for which the Department is responsible. It will be noted that in the year ended June 30, 1962 \$14,982.54 was realized from the sale of timber at Camp Butner. This is the first such revenue since 1957 but more is expected in the future.

Exhibit "D" and its supporting schedule reports the activity of the Permanent Improvement Fund of 1957 (Code 65706). This fund is provided for the purpose of constructing new armories. The Federal Government supplies certain funds for this purpose, and city and county organizations also assist. Since the percentage of Federal, City and County, and State Funds available differ as to each location, it was necessary to set up detail records by contract, for each armory constructed.

For year ended June 30, 1962 Exhibit "E" is a report of Capital Improvement Fund of 1961, Code 66120, which reports receipts and expenditures in connection with the construction of the new Military Center on Reedy Creek Park Road, Raleigh. It is expected that this area will be ready for full occupancy the latter part of 1964.

Exhibit "F" for year ended June 30, 1962 is a Statement of Capital Assets.

## General

All receipts of record were found to be deposited with the State Treasurer. We examined a representative number of invoices, vouchers, payrolls, checks and other data in support of expenditures. They were found in good order and properly classified.

We wish to express to the General and his staff our appreciation for the courtesies and cooperation extended us during this assignment.

Respectfully submitted,  
HENRY L. BRIDGES, STATE AUDITOR  
Prepared by George Oldham, Jr.

Approved:

M. L. Widenhour, C.P.A.

January 10, 1963

## STATEMENT OF APPROPRIATION AND EXPENDITURES

Year Ended June 30, 1962

EXHIBIT "A"

Appropriation 1961-62 .....	\$503,719.00
Departmental Receipts (Sch. A-1) .....	<u>78,437.97</u>
TOTAL AVAILABILITY .....	\$582,156.97
EXPENDITURES—(Schedule A-2) .....	<u>554,591.51</u>
UNEXPENDED BALANCE JUNE 30, 1962 .....	\$ 27,565.46
LESS:	
Reversion to State's General Fund .....	<u>27,565.46</u>
BALANCE JUNE 30, 1962 .....	<u>\$ - 0 -</u>

## STATEMENT OF DEPARTMENTAL RECEIPTS

Year Ended June 30, 1962

SCHEDULE A-1

REIMBURSEMENT FROM U. S. TREASURER:	
Butner .....	\$ 16,899.21
Morris Field .....	41,474.29
Bluethenthal Field .....	6,593.55
Wadesboro Radar Station .....	1,259.16
Badin Radar Station .....	1,285.66
Raleigh-Durham Aviation Shop .....	3,281.00
Service Centers .....	<u>7,645.10</u>
TOTAL REIMBURSEMENTS FROM U. S.	
TREASURER (Exh. "A") .....	\$ 78,437.97
REFUNDS OF EXPENDITURES—SUPPLIES .....	<u>9.25</u>
TOTAL RECEIPTS AND REFUNDS .....	<u>\$ 78,447.22</u>

## DETAIL STATEMENT OF EXPENDITURES—MAINTENANCE FUND

Year Ended June 30, 1962

## SCHEDULE A-2

## ADMINISTRATION:

Salary—Adjutant General .....	\$ 12,000.00	
Salaries and Wages—Staff .....	128,035.16	
Supplies and Materials .....	2,299.35	
Postage, Tel. & Tel. ....	2,061.86	
Printing and Binding .....	709.20	
Repairs and Alterations .....	208.48	
Equipment .....	1,032.69	\$146,346.74

## NATIONAL GUARD:

Officer Special Duty .....	\$ 6,073.60	
Travel, Adjutant General .....	2,221.93	
Allotment to Organizations .....	201,936.22	
Commanding General, 30th Div. ....	1,000.00	
Physical Exams & Immunizations .....	1,844.50	
Insurance & Bonding .....	343.58	
Association Dues .....	1,215.60	
Other Expense .....	499.97	
Travel—Checking Federal Property .....	1,861.74	
Allotments to Officers & Supply Sergeants .....	61,328.74	
Workmen's Compensation .....	5,339.36	
Moving Expenses .....	131.92	283,797.16

## CAMP BUTNER:

Salaries and Wages .....	\$ 7,503.00	
Supplies and Materials .....	5,659.16	
Utilities .....	4,572.24	
Maintenance & Repairs .....	1,715.41	19,449.81

## MORRIS FIELD:

Salaries and Wages .....	\$ 23,635.68	
Supplies and Materials .....	8,252.62	
Communications & Shipping .....	3,369.86	
Sub-Contractors .....	6,000.00	
Utilities .....	9,239.81	
Maintenance & Repairs .....	3,067.39	\$ 53,565.36

## BLUETHENTHAL FIELD:

Salaries and Wages .....	\$ 4,086.96	
Supplies and Materials .....	445.44	
Utilities .....	958.41	
Maintenance & Repairs .....	2,973.34	8,464.15

## Wadesboro Radar Station:

Supplies and Materials .....	\$ 320.65	
Communications and Shipping .....	211.45	
Utilities .....	367.94	
Maintenance & Repairs .....	123.83	1,023.87

## BADIN RADAR STATION:

Supplies and Materials .....	\$ 339.04	
Communications & Shipping .....	424.38	
Utilities .....	578.12	
Maintenance & Repairs .....	581.49	1,923.03

## RALEIGH-DURHAM AVIATION SHOP:

Supplies and Materials .....	\$ 263.63	
Utilities .....	697.68	
Maintenance & Repairs .....	144.92	
Contractual Services .....	4,000.00	5,106.23
SERVICE CENTERS .....		\$ 10,073.50

## N. C. OFFICER CANDIDATE SCHOOL:

Salaries and Wages .....	\$ 4,594.00	
Officer Special Duty .....	2,827.96	
Travel Expense .....	5,969.90	
Supplies and Materials .....	117.66	
Printing .....	97.92	\$ 13,607.44

## SPECIAL DUTY—NATIONAL GUARD:

Salaries and Wages .....	\$ 9,417.36	
Subsistence .....	1,208.25	
Gas & Miscellaneous .....	608.61	11,234.22

TOTAL EXPENDITURES (Exhibit "A") .....	\$554,591.51
ADD: Refund of Expenditures .....	\$ 9.25
TOTAL GROSS EXPENDITURES (Schedule A-3) .....	\$554,600.76

## STATEMENT OF DISBURSING ACCOUNT

Year Ended June 30, 1962

SCHEDULE A-3

BALANCE JULY 1, 1961 .....	\$ 0
ADDITIONS:	
Transfers from Allotment Account .....	\$554,600.76
TOTAL .....	\$554,600.76
DEDUCTIONS:	
Expenditures during year (Sch. A-2) .....	\$554,600.76
BALANCE JUNE 30, 1962 .....	\$ 0
RECONCILIATION WITH STATE TREASURER:	
Balance per Treasurer June 30, 1962 .....	\$ 93,925.79
ADD: Deposits in Transit .....	29,570.14
TOTAL .....	\$123,495.93
LESS: CHECKS OUTSTANDING .....	123,495.93
BALANCE PER BOOKS—JUNE 30, 1962 .....	\$ 0

## SUMMARY STATEMENT OF COMPARATIVE EXPENDITURES

Fiscal Years Ended June 30, 1962 and June 30, 1961

## SCHEDULE A-4

	Fiscal Year Ended		Increase
	June 30, 1962	June 30, 1961	Decrease*
SUMMARY BY PURPOSES:			
Administration .....	\$146,346.74	\$142,313.34	\$ 4,033.40
National Guard .....	283,797.16	285,763.03	1,965.87*
Camp Butner .....	19,449.81	17,831.67	1,618.14
Morris Field .....	53,565.36	53,893.85	328.49*
Bluethenthal Field .....	8,464.15	7,746.84	717.31
Wadesboro Radar Station .....	1,023.87	1,934.89	911.02*
Badin Radar Station .....	1,923.03	1,160.51	762.52
Raleigh-Durham Aviation Shop ..	5,106.23	1,392.56	3,713.67
Service Centers .....	10,073.50	10,028.50	45.00
N. C. Officer Candidate School ....	13,607.44	11,726.84	1,880.60
Special Duty—National Guard ..	11,234.22	6,908.66	4,325.56
TOTALS .....	\$554,591.51	\$540,700.69	\$ 13,890.82
SUMMARY BY OBJECT:			
Salaries and Wages .....	\$180,188.33	\$172,861.10	\$ 7,327.23
Supplies and Materials .....	17,697.55	20,160.18	2,462.63*
Postage, Tel. & Tel. ....	6,067.55	5,867.47	200.08
Travel .....	10,053.57	10,085.31	31.74*
Printing and Binding .....	807.12	1,655.06	847.94*
Lights, Water, Power .....	16,414.20	11,535.59	4,878.61
Repairs and Alterations .....	8,814.86	11,915.98	3,101.12*
General Expense .....	1,615.57	1,766.40	150.83*
Insurance and Bonding .....	343.58	90.00	253.58
Equipment .....	1,032.69	1,205.36	172.67*
Extraordinary .....	311,556.49	303,558.24	7,998.25
TOTALS .....	\$554,591.51	\$540,700.69	\$ 13,890.82

\*Indicates Red Figure

# NORTH CAROLINA ARMORY COMMISSION STATEMENT OF APPROPRIATION AND EXPENDITURES

Year Ended June 30, 1962

Code 12023

## EXHIBIT "B"

APPROPRIATION 1961-62 .....	\$109,526.00
EXPENDITURES:	
Maintenance & Repairs .....	\$ 11,424.03
Deeds and Land Titles .....	5,894.45
Refund to City of Charlotte .....	68,526.00
Transfer to Code 65111—P. I. Fund 1951 .....	23,681.52
	<hr/>
TOTAL EXPENDITURES .....	\$109,526.00
	<hr/>
UNEXPENDED BALANCE JUNE 30, 1962 .....	\$ 0
	<hr/> <hr/>

# NORTH CAROLINA ARMORY COMMISSION STATEMENT OF DEPARTMENTAL RECEIPTS

Year Ended June 30, 1962

Code 12023

## SCHEDULE B-1

REFUND OF EXPENSE:	
(A) Maintenance and Repair .....	\$ 1,279.53
	<hr/>
TOTAL REFUNDS OF EXPENSE .....	\$ 1,279.53
	<hr/> <hr/>

(A) U. S. Treasury Reimbursement of Expense of  
plans for Warehouse at Butner, N. C.

**NORTH CAROLINA ARMORY COMMISSION  
STATEMENT OF PERMANENT IMPROVEMENT FUND OF 1951**

Code 65111

Year Ended June 30, 1962

EXHIBIT "C"

UNEXPENDED BALANCE JULY 1, 1961 .....	\$ 65,280.14
---------------------------------------	--------------

RECEIPTS:

Transfer from N. C. Armory Commission

Maintenance Fund (Under G. S. 143-236.1)

From Year Ended June 30, 1961 .....\$ 1,604.02

Revenue from sale of Timber—Butner, N. C. .. 14,982.54

City—County Funds ..... 2,600.00

Deposits on Plans ..... 42.00

Forfeiture of Plan Deposit .....	48.00	19,276.56
----------------------------------	-------	-----------

TOTAL AVAILABLE FUNDS .....	\$ 84,556.70
-----------------------------	--------------

EXPENDITURES:

Armory Construction—Butner, N. C. ....\$ 1,829.85

Plans and Specifications .....	2,060.62	3,890.47
--------------------------------	----------	----------

UNEXPENDED BALANCE AT JUNE 30, 1962 ..	\$ 80,666.23
--	--------------

BALANCE REPRESENTED BY:

Allotment Account Balance .....	\$ 80,666.23
---------------------------------	--------------

## REPORT OF THE ADJUTANT GENERAL

NORTH CAROLINA ARMORY COMMISSION  
PERMANENT IMPROVEMENT FUND OF 1957  
CODE 65706  
STATEMENT OF RECEIPTS AND DISBURSEMENTS

Year Ended June 30, 1962

EXHIBIT "D"

UNEXPENDED BALANCE JULY 1, 1961		\$ 89,481.91
RECEIPTS:		
CITY-COUNTY FUNDS:		
Elizabethtown	\$ 22,823.87	
Hamlet	14,641.84	
Kings Mountain	24,115.81	
Hendersonville	18,755.76	
Forest City	26,703.63	\$107,040.91
FEDERAL FUNDS:		
Asheville	\$ 68,895.79	
Farmville	11,757.27	
Greensboro	197,480.85	
Laurinburg	61,066.49	
Lasker—Woodland	15,357.31	
Lincolnton	17,705.96	
Mount Olive	13,299.23	
Rockingham	59,551.96	
Shallotte	60,609.46	
Smithfield	9,108.18	
Wallace	74,094.22	
Belmont	90,500.83	
King's Mountain	91,098.17	
Hendersonville	74,511.99	
Raleigh-Durham	1,653.75	846,691.46
TOTAL RECEIPTS		\$ 953,732.37
TOTAL AVAILABILITY		\$1,043,214.28
EXPENDITURES (SCH. D-1)		867,259.80
UNEXPENDED BALANCE JUNE 30, 1962		\$ 175,954.48
BALANCE REPRESENTED BY:		
Appropriation Account Balance	\$103,555.10	
Allotment Account Balance	72,399.38	
TOTAL AS ABOVE		\$ 175,954.48

NORTH CAROLINA ARMORY COMMISSION  
PERMANENT IMPROVEMENT FUND OF 1957 - CODE 65706  
DETAIL STATEMENT OF EXPENDITURES

Year Ended June 30, 1962

SCHEDULE D-1

FARMVILLE ARMORY:

General Contract .....	\$ 15,676.36	
Grading .....	500.00	\$ 16,176.36

GREENSBORO ARMORY:

General Contract .....	\$150,718.33	
Plumbing & Heating .....	37,523.00	
Electrical .....	12,859.00	
Supervision Fees .....	3,871.19	204,971.52

LINCOLNTON ARMORY:

Engineering .....		\$ 10.53
-------------------	--	----------

ASHEVILLE ARMORY:

General Contract .....	\$ 33,786.00	
Plumbing .....	2,809.09	
Heating .....	13,729.50	
Electrical .....	3,657.60	
Engineering .....	661.69	54,643.88

SHALLOTTE ARMORY:

General Contract .....	\$ 23,790.45	
Plumbing .....	1,992.55	
Heating .....	5,859.57	
Electrical .....	1,344.00	
Engineering .....	593.76	33,580.33

LAURINBURG ARMORY:

General Contract .....	\$ 33,649.00	
Plumbing .....	4,285.68	
Heating .....	6,187.06	
Electrical .....	5,065.77	
Engineering .....	1,273.10	50,460.61

ROCKINGHAM ARMORY:

General Contract .....	\$ 50,556.00	
Plumbing .....	5,565.44	
Heating .....	6,662.21	
Electrical .....	4,157.89	
Engineering .....	1,151.87	68,093.41

## WALLACE ARMORY:

General Contract .....	\$ 56,930.00	
Plumbing .....	2,746.55	
Heating .....	9,345.44	
Electrical .....	2,581.00	
Engineering .....	1,730.36	73,333.35

## BELMONT ARMORY:

General Contract .....	\$ 68,812.70	
Plumbing .....	6,697.00	
Heating .....	13,164.00	
Electrical .....	6,976.00	
Engineering .....	2,312.78	97,962.48

## KING'S MOUNTAIN ARMORY:

General Contract .....	\$106,023.76	
Plumbing .....	6,085.00	
Heating .....	13,875.00	
Electrical .....	8,595.00	
Engineering .....	2,436.62	
Architect Fees .....	5,888.51	142,903.89

## HENDERSONVILLE ARMORY:

General Contract .....	\$ 93,408.30	
Plumbing .....	6,622.20	
Heating .....	10,322.55	
Electrical .....	5,012.10	
Engineering .....	2,078.19	117,533.34

## RALEIGH-DURHAM ARMORY:

Plans & Specifications .....	\$ 6,615.00
------------------------------	-------------

## HAMLET ARMORY:

Plumbing—Carroll & Gift .....	\$ 975.10
-------------------------------	-----------

## TOTAL EXPENDITURES

---



---

\$867,259.80

NORTH CAROLINA ARMORY COMMISSION  
STATEMENT OF CAPITAL IMPROVEMENT FUND OF 1961

CODE 66120

Year Ended June 30, 1962

EXHIBIT "E"

APPROPRIATION		\$317,000.00
TOTAL AVAILABLE FUNDS		\$317,000.00
EXPENDITURES:		
Plans and Specifications .....	\$ 20,612.25	
Site Preparation .....	43,480.00	
Water, Sewage, Roads .....	4,002.75	68,095.00
UNEXPENDED BALANCE AT JUNE 30, 1962		\$248,905.00
BALANCE REPRESENTED BY:		
Appropriation Account Balance .....		\$213,165.42
Allotment Account Balance .....		35,739.58
BALANCE AS ABOVE		\$248,905.00

**NORTH CAROLINA ARMORY COMMISSION  
STATEMENT OF CAPITAL ASSETS**

June 30, 1962

EXHIBIT "F"

Location	Cost
<b>MOTOR VEHICLE STORAGE WAREHOUSES:</b>	
Apex .....	\$ 28,280.00
Asheboro .....	27,875.00
Asheville .....	47,655.00
Beulaville .....	17,258.00
Burlington .....	24,573.00
Clinton .....	31,867.00
Durham .....	30,751.11
Forest City .....	26,856.32
Goldsboro .....	24,784.00
Hickory .....	34,040.91
High Point .....	29,372.00
Jacksonville .....	27,601.00
Kings Mountain .....	24,579.00
Lenoir .....	27,475.00
Lincolnton .....	24,840.00
Mocksville .....	30,798.83
Mount Airy .....	28,427.00
Newton .....	27,300.00
North Wilkesboro .....	28,650.00
Parkton .....	15,666.00
Raleigh .....	29,197.36
Red Springs .....	27,845.00
Rocky Mount .....	26,781.49
Roxboro .....	28,305.43
Scotland Neck .....	26,025.00
Southern Pines .....	30,075.00
Spindale .....	28,925.00
Statesville .....	23,300.00
Tarboro .....	29,029.00
Wallace .....	16,970.00
Warsaw .....	28,459.00
Wilson .....	9,895.00
Youngsville .....	31,700.00

**NATIONAL GUARD ARMORIES:**

High Point .....	65,000.00
Morganton .....	65,000.00
New Bern .....	65,000.00
Parkton .....	65,000.00
Salisbury .....	65,000.00
Washington .....	65,000.00
Whiteville .....	65,000.00
Wilson .....	65,000.00
Greenville .....	65,000.00

Burlington	97,281.00
Lenoir	97,528.00
Red Springs	98,513.00
Oxford	99,615.00
Zebulon	94,205.00
Lexington	103,691.00
Wilmington	96,157.00
Williamston	96,698.50
Kinston	93,928.00
Ahoskie	96,968.50
Thomasville	92,968.00
Bladenboro	95,387.50
Fayetteville	117,159.00
North Wilkesboro	93,308.00
Reidsville	Estimated 100,000.00
Raeford	Estimated 100,000.00
Goldsboro	Estimated 92,705.00
Hickory	90,525.00
Charlotte	274,103.77
Tarboro	91,598.00
Clinton	102,306.00
Warsaw	102,444.00
Fair Bluff	127,500.00
Rocky Mount	150,000.00
Southern Pines	130,000.00
Asheboro	123,513.94
Newton	130,529.14
Snow Hill	123,981.98
Mount Airy	128,485.58
Saint Pauls	128,322.67
Statesville	139,417.14
Durham	246,962.66
Windsor	143,505.25
Mooresville	138,694.81
Siler City	136,977.20
Smithfield	135,510.71
Lincolnton	129,829.93
Farmville	133,813.10
Benson	134,154.47
Roxboro	135,892.58
Kings Mountain	142,903.89
Laurinburg	140,573.59
Wallace	135,330.73
Belmont	130,620.78
Greensboro	308,815.21
Lasker-Woodland	140,230.97
Mount Olive	135,405.29
Rockingham	133,717.35
Shallotte	153,035.94

TOTAL CAPITAL ASSETS	\$7,744,970.66
----------------------	----------------

DEPARTMENT OF STATE AUDITOR  
BUREAU OF INSTITUTIONAL AND DEPARTMENTAL AUDITING

Raleigh, North Carolina

The Advisory Budget Commission  
Raleigh, North Carolina

Gentlemen:

We have made an examination of the accounts and records of the

DEPARTMENT OF THE ADJUTANT GENERAL

Raleigh, North Carolina

for the fiscal year ended June 30, 1963 and submit herewith our report consisting of one Exhibit and four Schedules under the Department of the Adjutant General, and five Exhibits and one Schedule under North Carolina Armory Commission.

Exhibit "A" and its four supporting schedules set forth the activity of the Maintenance Fund of the Department of the Adjutant General and are self-explanatory.

Exhibit "B" is a statement of Appropriation and Expenditures of the Maintenance Fund of the North Carolina Armory Commission. In accordance with G. S. 143-236.1, the unexpended balance remaining in the Maintenance Fund of the Commission (Code 12023) of \$404.56 was transferred at the close of the fiscal year to Code 66120, Capital Improvement Fund of 1961.

Exhibit "C" is a statement of the activity in North Carolina Armory Commission Capital Improvement Fund of 1951. This fund was provided for the purpose of constructing and helping maintain certain armories for which the Department is responsible. It is noted that \$51,848.93 was realized from the sale of timber at Camp Butner during the fiscal year ended June 30, 1963. The balance in this fund at June 30, 1963 of \$40,435.85 was closed to Capital Improvement Fund of 1961 (Code 66120) as authorized by the State Budget Officer, and this fund was discontinued under Code 65111.

Exhibit "D" is a statement of the Capital Improvement Fund of 1957 of the North Carolina Armory Commission and shows transactions for the fiscal year and resulting balance at June 30, 1963. Schedule D-1 shows expenditures of this fund in detail. The fund is provided for the purpose of constructing new armories. The Federal Government supplies certain funds for this purpose, and City and County organizations also assist.

Exhibit "E," Statement of Capital Improvement Fund of 1961, shows the transactions for the fiscal year and the balance in the fund at June 30, 1963. This fund is provided for the construction of the new Military Center on Reedy Creek Park Road, Raleigh, N. C. The Federal Government also supplies certain funds for this project, and the City of Raleigh also assists. The Military Center is scheduled for completion in 1964.

Exhibit "F" is a statement of Capital Assets as of June 30, 1963. This statement includes the total costs of all construction completed and accepted up to that date. This statement is prepared from figures furnished to us by the management, without detailed verification on our part.

#### General

All receipts of record were found to be deposited with the State Treasurer. We examined a representative number of invoices, vouchers, payrolls, checks and other data in support of expenditures. They were found to be properly classified and in good order.

We wish to express to the General and his staff our appreciation for the courtesies and cooperation extended us during this assignment.

Respectfully submitted,

HENRY L. BRIDGES, STATE AUDITOR  
Prepared by J. R. Weaver, C.P.A.

Approved:

M. L. Widenhouse C.P.A.

October 9, 1964

**DEPARTMENT OF THE ADJUTANT GENERAL  
STATEMENT OF APPROPRIATIONS AND EXPENDITURES  
MAINTENANCE FUND—CODE 12021**

Year Ended June 30, 1963

EXHIBIT "A"

APPROPRIATION 1962-63 .....	\$506,956.00
DEPARTMENTAL RECEIPTS (SCHEDULE A-1) .....	81,861.25
<hr/>	
TOTAL AVAILABILITY .....	\$588,817.25
EXPENDITURES (SCHEDULE A-2) .....	567,686.47
<hr/>	
UNEXPENDED BALANCE JUNE 30, 1963 .....	\$ 21,130.78
LESS: REVERSION TO STATE'S GENERAL FUND .....	21,130.78
<hr/>	
BALANCE JUNE 30, 1963 .....	\$ -0-
<hr/>	
<hr/>	

DEPARTMENT OF THE ADJUTANT GENERAL  
STATEMENT OF DEPARTMENTAL RECEIPTS—  
MAINTENANCE FUND

Code 12021

Year Ended June 30, 1963

SCHEDULE A-1

## REIMBURSEMENT FROM U. S. TREASURER:

Camp Butner .....	\$ 11,257.87	
Morris Field .....	45,374.92	
Bluethenthal Field .....	5,089.48	
Wadesboro Radar Station .....	494.82	
Badin Radar Station .....	1,846.21	
Raleigh-Durham Aviation Shop .....	4,594.37	
Service Centers .....	8,673.42	
U.S.P. and F.O. Warehouse and Office .....	3,918.92	\$ 81,250.01
Sale of Surplus Property .....		611.24
		<hr/>
TOTAL RECEIPTS (EXHIBIT "A") .....		\$ 81,861.25
ADD: REFUND OF EXPENDITURES .....		1,403.91
		<hr/>
TOTAL RECEIPTS AND REFUNDS .....		\$ 83,265.16
		<hr/>

DEPARTMENT OF THE ADJUTANT GENERAL  
 DETAIL STATEMENT OF EXPENDITURES—MAINTENANCE FUND  
 CODE 12021

Year Ended June 30, 1963

SCHEDULE A-2

ADMINISTRATION:

Salary—Adjutant General .....	\$ 12,000.00	
Salaries and Wages—Staff .....	133,084.39	
Supplies and Materials .....	2,295.38	
Postage, Telephone and Telegrams .....	2,650.00	
Printing and Binding .....	1,536.24	
Repairs and Alterations .....	172.22	
Equipment .....	528.66	
Transfer of Funds, 1962-63 to 1963-64 .....	6,000.00	\$158,266.89

NATIONAL GUARD:

Officer Special Duty .....	\$ 6,771.91	
Travel—Adjutant General .....	2,596.74	
Allotment to Organizations .....	199,242.29	
Commanding General, 30th Division .....	1,000.00	
Physical Exams and Immunizations .....	1,142.65	
Insurance and Bonding .....	95.00	
Association Dues .....	1,277.10	
Other Expense .....	643.85	
Travel—Checking Federal Property .....	1,975.87	
Allotments to Officers and Supply Sergeants ..	57,117.60	
Workmen's Compensation .....	2,395.39	
Moving Expense .....	3,726.58	277,984.98

CAMP BUTNER:

Salaries and Wages .....	\$ 5,625.00	
Supplies and Materials .....	7,625.70	
Utilities .....	3,300.18	
Maintenance and Repairs .....	814.11	17,364.99

MORRIS FIELD:

Salaries and Wages .....	\$ 23,874.82	
Supplies and Materials .....	6,989.69	
Communications and Shipping .....	3,829.71	
Sub-Contractors .....	6,000.00	
Utilities .....	9,835.78	
Maintenance and Repairs .....	3,079.79	53,609.79

BLUETHENTHAL FIELD:

Salaries and Wages .....	\$ 2,857.67
Supplies and Materials .....	478.73

## REPORT OF THE ADJUTANT GENERAL

63

Utilities .....	879.04	
Maintenance and Repairs .....	1,851.66	6,067.10

## WADESBORO RADAR STATION:

Supplies and Materials .....	\$ 237.04	
Communications and Shipping .....	186.77	
Utilities .....	192.80	
Maintenance and Repairs .....	115.50	732.11

## BADIN RADAR STATION:

Supplies and Materials .....	\$ 684.56	
Communications and Shipping .....	545.42	
Utilities .....	898.94	
Maintenance and Repairs .....	321.47	2,450.39

## RALEIGH-DURHAM AVIATION SHOP:

Supplies and Materials .....	\$ 457.54	
Utilities .....	689.78	
Maintenance and Repairs .....	176.62	
Contractual Services .....	4,800.00	6,123.94

SERVICE CENTERS .....	12,592.00
-----------------------	-----------

## NORTH CAROLINA MILITARY ACADEMY:

Salaries and Wages .....	\$ 4,822.00	
Officer Special Duty .....	2,723.71	
Travel Expense .....	6,012.60	
Supplies and Materials .....	51.81	
Printing and Binding .....	41.66	
Maintenance and Repairs .....	2,094.00	15,745.78

## SPECIAL DUTY—NATIONAL GUARD:

Salaries and Wages .....	\$ 4,442.76	
Subsistence .....	198.84	
Gas and Miscellaneous .....	160.87	\$ 4,802.47

## U.S.P. AND F.O. WAREHOUSE AND OFFICE:

Salaries and Wages .....	\$ 1,995.00	
Supplies and Materials .....	2,871.17	
Utilities .....	1,303.27	
Maintenance and Repairs .....	5,776.59	11,946.03

TOTAL EXPENDITURES (EXHIBIT "A") .....	\$567,686.47
--	--------------

ADD: REFUNDS OF EXPENDITURES .....	1,403.91
------------------------------------	----------

TOTAL GROSS EXPENDITURES .....	\$569,090.38
--------------------------------	--------------

DEPARTMENT OF THE ADJUTANT GENERAL  
SUMMARY STATEMENT OF COMPARATIVE EXPENDITURES—  
MAINTENANCE FUND  
CODE 12021

Fiscal Years Ended June 30, 1963 and June 30, 1962

SCHEDULE A-3

	Fiscal Year Ended		Increase
	June 30, 1963	June 30, 1962	Decrease*
SUMMARY BY PURPOSE:			
Administration .....	\$158,266.89	\$146,346.74	\$11,920.15
National Guard .....	277,984.98	283,797.16	5,812.18*
Camp Butner .....	17,364.99	19,499.81	2,084.82*
Morris Field .....	53,609.79	53,565.36	44.43
Bluethenthal Field .....	6,067.10	8,464.15	2,397.05*
Wadesboro Radar Station .....	732.11	1,023.87	291.76*
Badin Radar Station .....	2,450.39	1,923.03	527.36
Raleigh-Durham Aviation Shop ..	6,123.94	5,106.23	1,017.71
Service Centers .....	12,592.00	10,073.50	2,518.50
North Carolina Military Academy	15,745.78	13,607.44	2,138.34
Special Duty—National Guard ..	4,802.47	11,234.22	6,431.75*
U.S.P. & F.O. Warehouse & Office	11,946.03		11,946.03
TOTALS .....	\$567,686.47	\$554,591.51	\$13,094.96
SUMMARY BY OBJECT:			
Salaries and Wages .....	\$184,258.88	\$180,188.33	\$ 4,070.55
Supplies and Materials .....	21,984.47	17,697.55	4,286.92
Postage, Telephone and Telegrams	7,211.90	6,067.55	1,144.35
Travel .....	10,585.21	10,053.57	531.64
Printing and Binding .....	1,577.90	807.12	770.78
Lights, Water and Power .....	17,099.79	16,414.20	685.59
Repairs and Alterations .....	14,109.11	8,814.86	5,294.25
General Expense .....	643.85	1,615.57	971.72*
Insurance and Bonding .....	95.00	343.58	248.58*
Equipment .....	528.66	1,032.69	504.03*
Extraordinary .....	309,591.70	311,556.49	1,964.79*
TOTALS .....	\$567,686.47	\$554,591.51	\$13,094.96

\* Indicates Red Figures

DEPARTMENT OF THE ADJUTANT GENERAL  
STATEMENT OF DISBURSING ACCOUNT

CODE 12021

Year Ended June 30, 1963

## SCHEDULE A-4

BALANCE JULY 1, 1962 .....	\$ -0-
ADDITIONS:	
Transfers From Allotment Account .....	485,825.22
Receipts (Schedule A-1) .....	81,861.25
<hr/>	
TOTAL .....	\$567,686.47
DEDUCTIONS:	
Expenditures (Schedule A-2) .....	567,686.47
<hr/>	
BALANCE JUNE 30, 1963 .....	\$ -0-
<hr/>	
RECONCILITATION WITH STATE TREASURER:	
Balance per State Treasurer June 30, 1963 .....	\$104,052.54
ADD—Deposits in Transit .....	42,334.02
<hr/>	
	\$146,386.56
DEDUCT—Outstanding Checks .....	146,386.56
<hr/>	
BALANCE PER BOOKS AS ABOVE .....	\$ -0-
<hr/>	

NORTH CAROLINA ARMORY COMMISSION  
STATEMENT OF APPROPRIATION AND EXPENDITURE  
MAINTENANCE FUND—CODE 12023

Year Ended June 30, 1963

EXHIBIT "B"

APPROPRIATION 1962-63 .....	\$ 23,500.00
TRANSFER FROM CONTINGENCY AND EMERGENCY FUND, CODE 10641 .....	72,000.00
<b>TOTAL AVAILABILITY .....</b>	<b>\$ 95,500.00</b>
<b>EXPENDITURES:</b>	
Maintenance and Repairs .....	\$ 22,662.19
Deeds and Land Titles .....	433.25
Transferred to Code 66120 (1) .....	72,404.56
<b>TOTAL EXPENDITURES .....</b>	<b>95,500.00</b>
<b>UNEXPENDED BALANCE JUNE 30, 1963 .....</b>	<b>\$ -0-</b>

(1) \$404.56 included in Transfers to Code 66120 above represents balance at June 30, 1963 closed to code 66120 in accordance with G. S. 143-236.1

**NORTH CAROLINA ARMORY COMMISSION  
STATEMENT OF CAPITAL IMPROVEMENT FUND OF 1951  
CODE 65111**

Year Ended June 30, 1963

EXHIBIT "C"

UNEXPENDED BALANCE JULY 1, 1962 .....		\$ 80,666.23
RECEIPTS:		
Transfer From Maintenance Fund, Code 12023		
(Under G. S. 143-236.1 From Year Ended		
June 30, 1962 .....	\$ 23,681.52	
Revenue from Sale of Timber—Butner, N. C. ..	51,848.93	
Right-of-Way (N. C. S. H. C.) .....	125.00	75,655.45
		<hr/>
TOTAL AVAILABLE FUNDS .....		\$156,321.68
EXPENDITURES:		
Transfers to Capital Improvement Fund,		
Code 66120 (1) .....	\$146,435.85	
Armory Addition—Concord, N. C. ....	6,995.00	
Maintenance and Repairs—Asheville Armory ..	892.00	
Maintenance and Repairs—Salisbury Armory ..	925.00	
Site Improvement—Military Center, Raleigh, N. C.	525.33	
Reforestation—Butner, N. C. ....	330.00	
Plans and Specifications .....	218.50	156,321.68
		<hr/>
UNEXPENDED BALANCE JUNE 30, 1963 .....		\$ -0-
		<hr/>

- (1) Includes \$40,435.85 transferred to Code 66120 as of June 30, 1963 to close this Fund in accordance with Approval of State Budget Officer.

NORTH CAROLINA ARMORY COMMISSION  
STATEMENT OF CAPITAL IMPROVEMENT FUND OF 1957  
CODE 65706

Year Ended June 30, 1963

EXHIBIT "D"

UNEXPENDED BALANCE JULY 1, 1962			\$175,954.48
RECEIPTS:			
CITY COUNTY FUNDS:			
Winston-Salem .....	\$ 77,028.69		
Morehead City .....	18,212.17		
Raleigh-Durham Airport .....	9,888.95	\$105,129.81	
FEDERAL FUNDS:			
Asheville .....	\$ 18,830.62		
Wallace .....	7,559.70		
Kings Mountain .....	16,079.74		
Hendersonville .....	37,479.99		
Raleigh-Durham Airport .....	65,437.18		
Elizabethtown .....	87,104.18		
Hamlet .....	97,635.02		
Spindale-Forest City .....	91,972.38		
Morehead City .....	137,125.59		
Winston-Salem .....	111,587.33	670,811.73	775,941.54
TOTAL AVAILABLE FUNDS .....			\$951,896.02
EXPENDITURES (SCHEDULE D-1)			961,092.38
UNEXPENDED BALANCE—OVERDRAFT* JUNE 30, 1963			\$ 9,196.36*
BALANCE REPRESENTED BY:			
Appropriation Account Balance ...			\$ 4,390.53
Allotment Account Balance—Overdraft* (1)			13,586.89*
TOTAL AS ABOVE .....			\$ 9,196.36*

\* Indicates Red Figures

(1) Overdraft result of normal delay in receipt of  
Federal reimbursements.

NORTH CAROLINA ARMORY COMMISSION  
CAPITAL IMPROVEMENT FUND OF 1957—CODE 65706  
DETAIL STATEMENT OF EXPENDITURES

Year Ended June 30, 1963

SCHEDULE D-1

ASHEVILLE ARMORY:

General Contract .....	\$ 20,419.00	
Plumbing .....	874.50	
Heating .....	1,525.50	
Electrical .....	696.20	
Engineering .....	661.69	\$ 24,176.89

HENDERSONVILLE ARMORY:

General Contract .....	\$ 24,466.27	
Plumbing .....	835.80	
Heating .....	4,642.45	
Electrical .....	1,269.90	
Engineering .....	574.88	31,789.30

RALEIGH-DURHAM ARMORY:

General Contract .....	\$ 95,731.55	
Plumbing .....	2,284.47	
Heating .....	8,956.48	
Electrical .....	2,069.28	
Grading .....	25,088.50	
Plans and Specifications .....	1,932.29	136,062.57

ELIZABETHTOWN ARMORY:

General Contract .....	\$107,775.00	
Plumbing .....	7,135.00	
Heating .....	12,616.00	
Electrical .....	5,845.00	
Engineering .....	2,417.87	135,788.87

HAMLET ARMORY:

General Contract .....	\$102,678.00	
Plumbing .....	4,713.90	
Heating .....	13,219.00	
Electrical .....	7,380.00	
Engineering .....	2,218.89	130,209.79

SPINDALE-FOREST CITY ARMORY:

General Contract .....	\$ 95,481.35	
Plumbing and Heating .....	21,208.50	
Electrical .....	6,210.00	
Engineering .....	2,294.49	125,194.34

## MOREHEAD CITY ARMORY:

General Contract .....	\$141,442.60	
Plumbing .....	7,389.18	
Heating .....	27,149.40	
Electrical .....	13,837.96	
Engineering .....	2,255.72	192,074.86

## WINSTON-SALEM ARMORY:

General Contract .....	\$135,267.30	
Plumbing .....	7,470.00	
Heating .....	16,950.00	
Electrical .....	14,122.00	
Architect .....	6,896.96	180,706.26

## ELKIN ARMORY:

Plans and Specifications .....		5,089.50
--------------------------------	--	----------

TOTAL EXPENDITURES (TO EXHIBIT "D") .....	\$961,092.38
---	--------------

**NORTH CAROLINA ARMORY COMMISSION  
STATEMENT OF CAPITAL IMPROVEMENT FUND OF 1961  
CODE 66120**

Year Ended June 30, 1963

EXHIBIT "E"

UNEXPENDED BALANCE JULY 1, 1962 .....			\$248,905.00
<b>RECEIPTS:</b>			
Transfer from Maintenance Fund,			
Code 12023 .....	\$ 72,404.56		
Transfer from Capital Improvement			
Fund, Code 65111 .....	146,435.85		
City of Raleigh—Share .....	45,000.00		
<b>FEDERAL GOVERNMENT—SHARE:</b>			
Plans and Specifications (Leif			
Valand and Assoc.) .....	\$ 11,390.60		
Engineering Supervision (Leif			
Valand and Assoc.) .....	568.68		
Heating and Air Conditioning			
(Carl B. Mims) .....	5,156.42		
Heating and Air Conditioning			
(Stahl-Rider, Inc.) .....	2,985.47		
General (Dickerson, Inc.) .....	70,294.95	90,396.12	354,236.53
<b>TOTAL AVAILABLE FUNDS .....</b>			<b>\$603,141.53</b>
<b>EXPENDITURES—MILITARY CENTER CONSTRUCTION:</b>			
Plans and Specifications (Leif Valand and Assoc.) \$	6,379.75		
Engineering Supervision (Leif Valand and Assoc.)	1,900.58		
Heating and Plumbing (Carl B. Mims) .....	14,496.40		
Heating and Air-Conditioning (Stahl-Rider, Inc.)	18,161.10		
Electrical (Page Electric Service) .....	8,998.65		
Water, Sewage and Roads (J. M. Thompson Co.)	40,854.71		
Electrical (Bryant-Durham Co.) .....	173.00		
Water and Sewer Acreage Fees (City of Raleigh)	3,720.00		
General (Dickerson, Inc.) .....	177,546.60		
<b>TOTAL EXPENDITURES .....</b>			<b>272,230.79</b>
UNEXPENDED BALANCE JUNE 30, 1963 .....			\$330,910.74
<b>UNEXPENDED BALANCE REPRESENTED BY:</b>			
Appropriation Account Balance .....		\$ 1,260.66	
Allotment Account Balance .....		288,809.67	
Receipts in Transit at 6-30-63 (1) .....		40,840.41	
<b>BALANCE AS PER ABOVE .....</b>			<b>\$330,910.74</b>

- (1) Includes \$404.56 in transit at 6-30-63,  
Received on 7-2-63 From Code 12023  
Includes \$40,435.85 in transit at 6-30-63,  
received on 7-2-63 From Code 65111.

NORTH CAROLINA ARMORY COMMISSION  
STATEMENT OF CAPITAL ASSETS

June 30, 1963

EXHIBIT "F"

Location	Cost
<b>MOTOR VEHICLE STORAGE WAREHOUSES:</b>	
Apex .....	\$ 28,280.00
Asheboro .....	27,875.00
Asheville .....	47,655.00
Beulaville .....	17,258.00
Burlington .....	24,573.00
Clinton .....	31,867.00
Durham .....	30,751.11
Forest City .....	26,856.32
Goldsboro .....	24,784.00
Hickory .....	34,040.91
High Point .....	29,372.00
Jacksonville .....	27,601.00
Kings Mountain .....	24,579.00
Lenoir .....	27,475.00
Lincolnton .....	24,840.00
Mocksville .....	30,798.83
Mount Airy .....	28,427.00
Newton .....	27,300.00
North Wilkesboro .....	28,650.00
Parkton .....	15,666.00
Raleigh .....	29,197.36
Red Springs .....	27,845.00
Rocky Mount .....	26,781.49
Roxboro .....	28,305.43
Scotland Neck .....	26,025.00
Southern Pines .....	30,075.00
Spindale .....	28,925.00
Statesville .....	23,300.00
Tarboro .....	29,029.00
Wallace .....	16,970.00
Warsaw .....	28,459.00
Wilson .....	9,895.00
Youngsville .....	31,700.00

**NATIONAL GUARD ARMORIES:**

High Point .....	65,000.00
Morganton .....	65,000.00
New Bern .....	65,000.00
Parkton .....	65,000.00
Salisbury .....	65,000.00
Washington .....	65,000.00

Whiteville .....	65,000.00
Wilson .....	65,000.00
Greenville .....	65,000.00
Burlington .....	97,281.00
Lenoir .....	97,528.00
Red Springs .....	98,513.00
Oxford .....	99,615.00
Zebulon .....	94,205.00
Lexington .....	103,691.00
Wilmington .....	96,157.00
Williamston .....	96,698.50
Kinston .....	93,928.00
Ahoskie .....	96,968.50
Thomasville .....	92,968.00
Bladenboro .....	95,387.50
Fayetteville .....	117,159.00
North Wilkesboro .....	93,308.00
Reidsville .....	Estimated 100,000.00
Raeford .....	Estimated 100,000.00
Goldsboro .....	Estimated 92,705.00
Hickory .....	90,525.00
Charlotte .....	274,103.77
Tarboro .....	91,598.00
Clinton .....	102,306.00
Warsaw .....	102,444.00
Fair Bluff .....	127,500.00
Rocky Mount .....	150,000.00
Southern Pines .....	130,000.00
Asheboro .....	123,513.94
Newton .....	130,529.14
Snow Hill .....	123,981.98
Mount Airy .....	128,485.58
Saint Pauls .....	128,322.67
Statesville .....	139,417.14
Durham .....	246,962.66
Windsor .....	143,505.25
Mooresville .....	138,694.81
Siler City .....	136,977.20
Smithfield .....	135,510.71
Lincolnton .....	129,829.96
Farmville .....	133,813.10
Benson .....	134,154.47
Roxboro .....	135,892.58
Kings Mountain .....	142,903.89
Laurinburg .....	140,573.59
Wallace .....	135,330.73
Belmont .....	130,620.78
Greensboro .....	308,815.21
Lasker—Woodland .....	140,230.97

Mount Olive .....	135,405.29
Rockingham .....	133,717.35
Shallotte .....	153,035.94
Asheville .....	155,570.44
Hamlet .....	131,184.89
Elizabethtown .....	135,788.87
U. S. P. & F. O. WAREHOUSE AND OFFICE .....	363,428.31
<hr/>	
TOTAL CAPITAL ASSETS .....	\$8,530,943.17
<hr/>	

# REPORT OF U. S. PROPERTY AND FISCAL OFFICER

FISCAL YEARS 1963 AND 1964

25 September 1964

TO: The Adjutant General, State of North Carolina

## GENERAL INFORMATION

The following report on the operation of activities of the USPFO for North Carolina for Fiscal Years 1963 and 1964, beginning 1 July 1962 and ending 30 June 1964, is respectfully submitted.

The USPFO is authorized this State under the provisions of Title 32, U. S. Code, Section 708. The required duties of the position are prescribed in Federal Statutes which are implemented by the Secretary of the Army and the Secretary of the Air Force by means of Army and Air Force Regulations, National Guard Bureau Regulations and other directives. In broad terms, he is responsible for the financial planning, obligating, accounting, reporting and administrative control of all Federally appropriated funds allotted to the State for the support of Army and Air National Guard activities. In addition to his Comptroller functions, he is responsible for requisitioning, receipt, issue, shipment, disposition and accounting for all supplies furnished and equipment loaned to the State by the Federal Government for the training support of Federally recognized Army and Air National Guard units and activities in the State. The USPFO is also specifically designated by the National Guard Bureau as the Purchasing and Contracting Officer and the Transportation Officer for the National Guard of this State. Annex B to this report contains a breakdown of the functions of the Divisions and Offices of this Activity in the two years covered by the report.

To assist the USPFO in carrying out his responsibilities, this office is authorized a total of fifty-nine (59) technician employees under the Army Technician Program. In March 1964, the manning structure for these technician employees was reorganized in accordance with functional criteria developed by the National Guard Bureau on a nationwide basis. Under the Air National Guard Technician Program, technicians are provided for this purpose at North Carolina Air National Guard activities located at Douglas Municipal Airport, Charlotte, N. C.

Colonel Thomas B. Longest, who was appointed to the position effective 1 May 1959, served as USPFO for the State during the period of this report.

## FACILITIES

The present USPFO Office and Warehouse building, Reedy Creek Road, Raleigh, N. C., was completed in December 1962. The Building was constructed with 100% Federal Funds except for the site and grading which were furnished from State Funds. All activities of the USPFO, previously operating at three different locations, were moved into this new building

in the latter part of December 1962. The operation of all activities in one location has increased operational efficiency and service to the units and organizations of the Guard. In May 1964, the Office of the USPFO of this Department was one of the eight USPFO offices selected nationwide by the National Guard Bureau in which a complete IBM Automatic Data Processing System will be installed this year. This ADPE will require additional floor space, air conditioning and humidity control in the present Machine Room of the USPFO building. Contracts in the amount of \$4,461.00 (100% Federal Funds) have been approved to provide the additional facilities required for this new activity. It is believed the ADPE installation will be completed and operational on or about 1 October 1964 to provide Automatic Machine Accounting for the Office of the USPFO and other staff sections of the Department.

### LOGISTICS

The total cost value of property assigned to this State for use by the Army National Guard as of 30 June 1964 was \$40,000,000.00. (This includes items earmarked in FTECS with a total cost value of \$11,500,000.00). The total cost value of property assigned to the State for the Air National Guard as of 30 June 1964 was \$17,132,218.00. During the period of this report continuous emphasis has been placed on all phases of logistical management to insure proper utilization of assets, utilization of available funding, equal distribution of equipment, development of realistic requirements and improvement of our service to the using units. The limited funding available for supplies and equipment has again precluded the procurement of many essential items. On 1 March 1963, the 30th Infantry Division was reorganized from ROCID TO ROAD Concept requiring redistribution of equipment which was completed in approximately 120 days. On 10 March 1964, a minor reorganization and realignment of the 30th Infantry Division made it necessary to redistribute a number of major items of equipment. This was accomplished in approximately 60 days. A Self Service Supply Center was established 1 July 1963 providing a source for procurement of expendable items by the using units with a minimum of documentation. During this period a number of new type items of clothing and equipment were procured and issued to include Shoes, Low-Quarter Black, Garrison Cap, New-Type Load Carrying equipment and specialized clothing and equipment for Special Forces unit. In addition, considerable improvement was made in the status of our Major items of heavy equipment and a listing of these is contained in Annex D to this report. A new Equipment Status Reporting System was installed 1 July 1963 utilizing IBM Equipment which provides information as to equipment authorization by TOE, OEG, COA and total on hand at each unit of the Army National Guard. This system also provides information as to the "on hand" substitute equipment by Technical Service in the State. The uniform procedures utilized by the Department of the Army (MILSTRIP) for requisitioning and accounting for supplies was installed 1 July 1962 using IBM and NCR equipment. An additional system to reduce property accounting and paperwork was initiated at the close of FY 1964 which is designated as "SALTI" (Summary Accounting for Low-Dollar Turn-over Items). In this system, units and

activities forward a 'shopping list' to the USPFO Warehouse and are furnished the items without formal accountability.

### CONTRACTS AND CONSTRUCTION PROJECTS

The Non-Armory construction projects completed for the Army National Guard during the period of this report consisted of parking area and access road work at Fort Bragg and construction of the USPFO Office and Warehouse at Raleigh. This new building is located on Reedy Creek Road and was constructed with 100% Federal Funds at a total cost of \$335,721.00 which did not include the site and grading furnished from State funds. Non-Armory construction contracts in the amount of \$401,542.00 (100% Federal funds) were awarded 12 July 1963 for the construction of a new Combined Support Maintenance Shop on Reedy Creek Road, Raleigh, N. C., to replace outmoded facilities now used at Butner, N. C., which were constructed in World War II. This new facility will be completed in FY 1965. Extensive repair and construction projects were completed at Charlotte, N. C., for the N. C. Air National Guard during the period of this report. At this time, the dismantling of two aircraft maintenance docks, located at Charleston, S. C., and the moving of such materials to the Air National Guard facility at Charlotte is being accomplished. The structures will be re-erected to provide additional maintenance facilities for C121 Aircraft. This relocation project will cost \$172,345.00 using 100% Federal funds. Annex C to this report contains a listing of all Non-Armory projects completed during this reporting period arranged according to locations.

### COMPTROLLER

Total Federal Funds including pay for Inactive Duty Training were expended for support of the National Guard in this State in the amount of \$10,678,690.20 during FY 1963, and \$11,101,993.83 during FY 1964. A breakdown of these expenditures is included in Annex A to this report. Effective 1 July 1962, Army and Air National Guard civilian technicians were enrolled under the N. C. State Employees Retirement System with the employers share of cost being paid jointly from Federal and State funds. Financial Inventory Accounting by Journal Accounting was eliminated as of 30 June 1964 and future Supply Management Reports will be computed from information on the Stock Record Cards.

### INSPECTIONS

The activities of the USPFO were inspected once each Fiscal Year by the Third U. S. Army Inspector General and a rating of Superior was received on each of these inspections.

The vehicles and equipment used by the USPFO Warehouse were inspected by Command Maintenance Inspection Teams each Fiscal Year and there were no reportable deficiencies on either of these inspections.

The Office of the Inspector General, Western Transport Air Force, conducted a general inspection of Headquarters, N. C. Air National Guard, Charlotte, N. C., during the period 18-20 June 1963. No ratings are given

on inspections conducted by regular Air Force personnel; however, the report noted that accounts maintained by the Assistant USPFO's for this office were adequately maintained.

In addition to the inspections and audits by other agencies or higher headquarters, audit personnel of this office conducted thirteen (13) internal reviews of various USPFO functions in the period covered by this report to check and evaluate financial and internal controls.

### APPRECIATION

I wish to express my appreciation to the personnel of this Office who have supported me wholeheartedly and loyally in this assignment and without whose help and cooperation the Office could not have functioned as efficiently as it has or attained the ratings on our inspections as outlined above. I would also like to acknowledge the helpful advice and splendid cooperation and assistance provided by Major General Claude T. Bowers, The Adjutant General, and Brigadier Generals William J. Payne and Roy E. Thompson, The Assistant Adjutants General for Air and Army, respectively. In addition, the support and assistance rendered by the other members of The Adjutant General's Department and all units and activities of the North Carolina National Guard has been outstanding and for this we are most grateful. We pledge our continued efforts toward all progress possible in the years ahead and will continually strive to help produce in our State the best Army and Air National Guard units in our Nation.

THOMAS B. LONGEST  
Colonel, NGB  
USPFO for N. C.

Annex A—Itemized Expenditure of Federal Funds

Annex B—Activities of Divisions and Offices

Annex C—List of Completed Non-Armory Construction  
Projects and Locations

Annex D—List of Major Items of Equipment Received and Distributed  
or Earmarked at NG-FTECS for Units from this State

## ANNEX A

## ITEMIZED EXPENDITURE OF FEDERAL FUNDS

The following is an itemized statement of expenditures of Federal funds including pay for inactive duty training for period of report:

	FY 1963	FY 1964
Total Expenditure .....	\$10,678,690.20	\$11,101,993.83
Army National Guard .....	8,932,849.76	9,111,867.05
Air National Guard .....	1,745,840.44	1,990,126.78
Pay of Civilian Technicians		
Army .....	2,497,955.55	2,586,941.13
Air .....	969,952.01	1,018,104.52
Operation of Units		
Army .....	868,629.97	722,728.94
Air .....	154,752.49	180,391.80
Service Contracts		
Army .....	40,570.56	42,930.93
Air .....	45,400.00	49,600.00
Repairs and Utilities		
Army .....	10,346.13	10,479.70
Air .....	19,801.62	12,775.00
Pay for Armory Drills		
Army .....	3,070,858.29	3,333,761.19
Air .....	346,905.82	411,994.92
ANACDUTRA Pay and Allowances		
Army .....	1,279,305.20	1,229,916.60
Air .....	130,437.60	214,103.62
ANACDUTRA Costs other than P&A		
Army .....	194,857.85	189,566.40
Air .....	5,420.14	10,550.70
Armory and Non-Armory Construction		
Army .....	593,518.34	706,904.50
Air .....	24,800.00	54,566.00
Service and Army Area School Costs		
Army .....	348,307.95	261,283.58
Air .....	46,820.76	36,576.22
Uniform Allowances		
Army .....	18,950.00	19,350.00
Air .....	600.00	1,350.00
Pay and Allowances while Hospitalized		
Army .....	9,549.92	8,004.08
Air .....	950.00	114.00

## ANNEX B

## ACTIVITIES OF DIVISIONS AND OFFICES

## 1. Administrative Office

- a. Received, processed and distributed all incoming mail, dispatched outgoing mail and processed all USPFO NC publications.
- b. Maintained a central administrative file for all USPFO NC Activities.
- c. Prepared and distributed all changes to USPFO NC Manuals.
- d. Maintained current USPFO NC library of Regulations and Directives.
- e. Established and maintained a Records Holding Area for USPFO NC.
- f. Assembled data and prepared USPFO NC Monthly Performance Data Report required by the National Guard Bureau.
- g. Maintained control and safekeeping of classified material received by the USPFO NC.
- h. Prepared and distributed all USPFO NC publications, including operation of multilith and photocopy machine.
- i. Maintained register and reproduced USPFO NC Forms.
- j. Maintained Biweekly Time and Attendance Report for USPFO NC Technicians.
- k. Established a Records Administration Program for the maintenance and disposition of records required in the operation of the USPFO NC.
- l. Prepared and maintained a current consolidated list of file numbers used in the USPFO NC Activities.

## 2. Logistics Division

FY 1963

FY 1964

a. Number of Property Vouchers Processed ..	77,464	58,349
b. Number of Requisitions forwarded to Depots .....	11,504	9,168
c. Number of Purchase Requests Prepared ...	99	78
d. Number of Excess Reports Prepared .....	92	112
e. Total Value of Excess Reports .....	306,166.00	442,176.61
f. Total Value of Excess Dispositions .....	298,273.00	441,318.61
g. Number of Unit Issue Slips Processed ....	45,906	31,846
h. Number of Unit Turn-In Slips Processed ..	12,685	11,955
i. Total Value of Salvage Turned-in to PDO .	98,444.38	59,000.00
j. Number of Statements of Charges Processed .....	495	280
k. Number of Certificates of Droppage Processed .....	181	110
l. Total Value of Certificates of Droppages .....	15,246.46	8,423.60
m. Number of Inventory Adjustment Reports Processed .....	174	177
n. Number of Miscellaneous Documents Processed .....	6,328	4,623

o. Number of Scheduled Deliveries .....	386	339
p. Number of Actual Deliveries Made .....	2,225	2,281
q. Number of Miles Driven to Deliver Property	49,572	56,632
r. Number of Transactions in Equipment Exchange Shop .....	2,829	5,044
s. Number of Items Exchanged by EES ....	4,668	7,328
t. Job Order Property Delivered and Picked-up	4,211	5,788
u. Number of Transportation Requests .....	802	1,519
v. Number of Bills of Lading .....	93	131
w. Total Tons Freight Shipped .....	55	534
x. Total Number of Shipments Received ....	1,173	1,211
y. Self Service Supply Center Sales .....		\$36,011.47

3. Audit Office	FY 1963	FY 1964
a. Number of regularly scheduled annual audits and inventories .....	105	109
b. Additional audits and inventories .....	53	33
c. Total audits and inventories conducted ....	158	142
d. Number of audits and inventories conducted by USPFO Auditors .....	155	142
e. Number of audits and inventories conducted by Staff Assistants .....	3	None
f. Monetary value of inventory shortages disclosed.		
(1) Entered on Quarterly Droppage ....	740.42	198.82
(2) Entered on Statements of Charges ....	675.65	155.92
(3) Entered on Reports of Survey .....	467.35	64.25
(4) Total inventory shortages .....	1,883.42	418.99
g. Unit efficiency ratings (audit report) and percentage of attainment		
(1) Superior .....	45%	59%
(2) Excellent .....	29%	34%
(3) Satisfactory .....	21%	5%
(4) Unsatisfactory .....	5%	2%
h. Total miles traveled by auditors .....	37,845	30,858
i. Total number of auditors .....	5	5

#### 4. Purchasing and Contracting Branch

This Branch, of the Comptroller Division, maintains applicable procurement and contract records and maintains current files of procurement regulations, Federal Supply Schedules, Contract Bulletins, and other directives allied with the purchasing and contracting responsibility of the USPFO NC. During the period of this report, the following transactions were completed:

	FY 1963	FY1964
a. Number of Purchase and Delivery Orders:		
(1) Army National Guard .....	1518	1357
(2) Air National Guard .....	355	383
b. Number of Payment Vouchers—Medical		
Examinations .....	840	930
c. Number of Payment Vouchers—		
Communications .....	316	384
d. Number of Imprest Fund Vouchers .....	210	205
e. Construction Contracts Processed:		
(1) Army National Guard .....	1	1
(2) Air National Guard .....	4	5
f. Service Contracts Processed:		
(1) Army National Guard .....	2	1
(2) Air National Guard .....	3	3

#### 5. Financial Inventory Accounting Branch

This Branch of the Comptroller Division maintains accounting records which integrate quantitative and monetary accounting for material held in bulk stocks of the USPFO NC and accounts for such material on a monetary basis. The dollar value information developed is used for planning, control and appraisal of supply operations. The following statistics involve all inventory. While quantitative records were still maintained, the requirement to keep monetary records on unfunded inventories was suspended during FY 1963, but resumed in FY 1964.

	FY 1963	FY 1964
Ending Inventory .....	235,517.00	561,927.00
Total Procurement .....	675,685.00	1,751,910.00
Transfer In From Other States		
(No reimbursement) .....	12,455.29	63,774.00
Unit Returns of Material .....	285,268.47	2,243,062.00
Demand (Issues & Due Outs) .....	1,088,064.00	4,011,725.00
Returns to Depots, Disposal Agencies, Etc.	145,821.00	443,247.00
Transfer Out To Other States		
(No reimbursement) .....	120.00	1,721,306.00

### ANNEX C

#### LIST OF COMPLETED NON-ARMORY CONSTRUCTION PROJECTS & LOCATIONS

##### Army National Guard

##### 1. Fort Bragg

- a. Construction of Hardstand, Turn Pad, Parking Area, Access Road and Alterations to Fence.

## 2. Raleigh

- a. Construction of USPFO Office and Warehouse.

## Air National Guard

## 1. Charlotte

- a. Placement of Asphalt Concrete Pavement on Aircraft Parking Ramp.
- b. Repair of Paving in POL System and to Aircraft Apron.
- c. Relocation of Power Distribution System.
- d. Installation of Heating and Air Conditioning System in Training Detachment Building.
- e. Installation of Air Conditioning System in Simulator Room.
- f. Taxiway Overlay and Repair to Asphalt Pavement.

## ANNEX D

**LIST OF MAJOR ITEMS OF EQUIPMENT RECEIVED AND  
DISTRIBUTED OR EARMARKED AT NG-FTECS FOR  
UNITS FROM THIS STATE:**

ITEM	HOME STA. FTECS		TOTAL
Carrier, Pers, Arm. M-113 .....	14	8	22
Carrier, Pers, Arm. M-59 .....	3	40	43
Howitzer, 105MM (T) .....	—	17	17
Tank, Med. Gun, M-48 .....	10	66	76
Tank, Rec. Veh., Med. M-88 .....	3	14	17
Grader, Road, MTRZD .....	—	2	2
Tractor, FT, Med. ....	—	3	3
Crane, Trk, Mtd, 20T .....	—	2	2
Truck, Trac. 5-Ton M52 .....	14	—	14
Trailer, 15-Ton .....	3	—	3
Semi-Trlr, 25-Ton .....	1	—	1
Trlr, 762MM, Rocket, M465 .....	1	—	1
Cart. Trans. Assy, 762MM, XM-465 .....	1	—	1
Launcher, Rocket, 762MM XM33 .....	2	—	2
Launcher, Rocket, Mul. 115MM, M-91 .....	3	—	3
Truck, Amb. $\frac{3}{4}$ Ton .....	6	—	6
Truck, Amb. $\frac{1}{4}$ Ton .....	6	—	6
Truck, Tank, Gas, 1200 Gals. ....	28	—	28
Truck, $\frac{1}{4}$ Ton, 4X4 .....	61	—	61
Truck, $\frac{3}{4}$ Ton, 4X4 .....	217	—	217
Truck, $2\frac{1}{2}$ Ton, Dump .....	2	—	2
Truck, $2\frac{1}{2}$ Ton, Cargo .....	20	—	20
Trlr Tk, Water, M107 & XM106 .....	9	—	9
Trlr, $1\frac{1}{2}$ Ton, Ammo. M332 .....	61	—	61
Trlr, Amph. $\frac{1}{4}$ Ton, M100 .....	23	—	23
Trlr, Cargo, $\frac{3}{4}$ Ton, M101 .....	47	—	47
Semi-Trlr Van, 6-Ton .....	1	—	1
Binocular, M17 .....	184	—	184
Binocular, M-9 .....	436	—	436

## DIGEST OF GENERAL ORDERS

1963

GO No 1, 28 Jan 63 amendment GO No 28, dated 31 Dec 62.

GO No 2, 28 Feb 63 announced death of CWO W2 Graham M. Nelson.

GO No 3, 1 Mar 63 reorganization and redesignation of units.

GO No 4, 1 Mar 63 Sec I reorganization of NC ARNG, Sec II activation of NC ARNG units, Sec III attachment of elements to NC ARNG units, Sec IV attachment of NC ARNG unit, Ser V Manning Guidance.

GO No 5, 8 Mar 63 Sec I amendment of GO No 4, dated 1 Mar 63; Sec II inactivation of 123d Sig Det.

GO No 6, 21 Mar 63 revocation of Sec I GO No 5, dated 8 Mar 63.

GO No 7, 26 Mar 63 revocation of GO No 3, dated 1 Mar 63.

GO No 8, 1 Apr 63 award of N. C. Distinguished Service Medal.

GO No 9, 5 Apr 63 State Special Duty—Forest Fires.

GO No 10, 18 Apr 63 appointment of Academic Board N. C. Military Academy.

GO No 11, 23 Apr 63 Manning Guidance.

GO No 12, 23 Apr 63 amendment of GO No 4, dated 1 Mar 63.

GO No 13, 3 May 63 Manning Guidance.

GO No 14, 3 May 63 attachment of elements to NC ARNG units.

GO No 15, 6 May 63 attachment of elements to NC ARNG units.

GO No 16, 6 May 63 attachment of elements to NC ARNG unit.

GO No 17, 14 May 63 annual field training—Ft. Bragg, N. C.

GO No 18, 15 May 63 annual field training—Ft. Stewart, Ga.

GO No 19, 15 May 63 annual field training—Ft. Benning, Ga.

GO No 20, 15 May 63 annual field training—N. C. Military Academy.

GO No 21, 21 May 63 amendment of GO No 17, dated 14 May 63.

GO No 22, 28 May 63 award of The Eisenhower Trophy.

GO No 23, 7 Jun 63 award of N. C. Distinguished Service Medal.

GO No 24, 5 Jul 63 annual field training for certain officers of Selective Service Section, Hq Hq Det, NC ARNG.

GO No 25, 24 Jul 63 detachment of element from NC ARNG unit.

GO No 26, 29 Jul 63 annual field training of Co C, 16th SF Gp (Abn), 1st SF, NC ARNG.

GO No 27, 29 Jul 63 reorganization and redesignation of NC ARNG units.

GO No 28, 2 Aug 63 amendment of GO No 26, dated 29 Jul 63.

GO No 29, 23 Aug 63 annual field training for certain officers of Selective Service Section, Hq Hq Det, NC ARNG.

GO No 30, 24 Sep 63 award of N. C. Distinguished Service Medal.

GO No 31, 30 Sep 63 announced death of Brevet Lt. General John H. Manning.

GO No 32, 1 Oct 63 rescission of GO No 1, dated 4 Jan 60.

GO No 33, 4 Oct 63 State Special Duty—Missing Person.

GO No 34, 4 Oct 63 annual general inspections.

GO No 35, 16 Oct 63 State Special Duty—Missing Person.

GO No 36, 21 Oct 63 State Special Duty—Missing Person.

GO No 37, 25 Oct 63 Sec I N. C. National Guard Service Award, Sec II N. C. Army National Guard Superior Unit Streamer.

GO No 38, 5 Nov 63 implementation of TOE changes.

GO No 39, 25 Nov 63 reorganization and redesignation of NC ARNG unit.

GO No 40, 2 Dec 63 amendment of GO No 39, dated 25 Nov 63.

GO No 41, 11 Dec 63 change of station NC ARNG units.

GO No 42, 17 Dec 63 announced death of Lt. Colonel George H. Friddle.

#### 1964

GO No 1, 23 Jan 64 State Special Duty—Missing Person.

GO No 2, 27 Jan 64 reorganization and establishment of maintenance activities, NC ARNG.

GO No 3, 25 Feb 64 Sec I reorganization of 30th Inf Div and implementation of "E" Series, TOE; Sec II attachment of NC ARNG units; Sec III unit functional category codes.

GO No 4, 25 Feb 64 inactivation of NC ARNG unit.

GO No 5, 16 Apr 64 award of The Eisenhower Trophy.

GO No 6, 22 Apr 64 Manning Guidance.

GO No 7, 23 Apr 64 Sec I Manning Guidance; Sec II amendment of GO No 6, dated 22 Apr 64.

GO No 8, 14 May 64 annual field training—Camp Williams, Utah.

GO No 9, 14 May 64 annual field training—Ft. Stewart, Ga.

GO No 10, 14 May 64 annual field training—Ft. Bragg, N. C.

GO No 11, 14 May 64 annual field training—N. C. Military Academy.

GO No 12, 15 May 64 annual field training—Selective Service Officer.

GO No 13, 15 May 64 annual field training—Selective Service Section, Hq Hq Det, NC ARNG.

GO No 14, 5 Jun 64 award of N. C. Distinguished Service Medal.

GO No 15, 16 Jun 64 announced death of CWO W3 Charles H. Rich.

NORTH CAROLINA MILITARY ACADEMY  
Fort Bragg, North Carolina

7 August 1963

SUBJECT: Report of Annual Active Duty for Training

TO: The Adjutant General  
State of North Carolina  
Raleigh, North Carolina

1. This report of annual active duty for training of the North Carolina Military Academy is submitted in compliance with General Order Number 20, Adjutant General's Department, State of North Carolina, dated 15 May 1963.

## 2. GENERAL:

The North Carolina Military Academy held its annual 15 day training period 14-28 July 1963 at Fort Bragg, North Carolina, in the facilities provided by Fort Bragg. Student personnel present for training included NCO Leadership Class Number 4 with 37 students; Officer Candidate Class Number 5 with 37 students; and Officer Candidate Class Number 6 with 52 students. The annual general inspection was made on 23 July 1963 by Major Reginald Deagle, representing the Commanding General, Third U. S. Army, Fort McPherson, Georgia and a general rating of *Superior* was awarded.

## 3. ADMINISTRATION:

a. Advanced Detachment: Considered adequate.

b. Instructor Support: The instructor staff was composed of Army National Guard Staff Assistants, professional teachers and the Army Advisor Group. Most of these individuals had served in this capacity previously and did their usual outstanding job.

c. Medical Support: Medical Support was provided by the 105th Medical Battalion and was composed of 1 medical doctor and 3 medical technicians. A dispensary was set up in the Academy area and continuous medical support was provided. Two members of OC-6 were determined to be physically unfit to perform their duties and were returned to their home station. The support rendered by this medical team was considered outstanding.

d. Transportation: Considered adequate. Army sedans provided by the instructors satisfied the requirement for administrative travel. One thirty-seven passenger bus was borrowed from the Hq Detachment, NCARNG. Tactical vehicles were borrowed as required from the National Guard Organizational Maintenance Shop Number 11, Fort Bragg, North Carolina.

e. Mess Support: Rations were drawn from the Post Quartermaster according to their schedule and menu. Mess Stewards and cooks were provided by the Post Food Service School. Food preparation and overall mess management was considered to be outstanding. Kitchen Police were detailed daily from administrative support personnel provided to the Academy by the 30th Infantry Division.

## f. Administrative Support Personnel:

- 1 Lt Col Commandant
- 1 Lt Col Director of Training
- 1 Maj Supply Officer
- 1 Lt Col Doctor
- 1 Capt Chaplain
- 1 Capt Personnel Officer
- 1 EM Operations Sergeant
- 2 EM Supply Sergeants
- 3 EM Clerks
- 8 EM Drivers, Projectionists, Supply & Communications Personnel
- 10 EM Kitchen Police and Detail

## g. Miscellaneous:

(1) Chaplain support provided by the 30th Infantry Division. This was the first year that we have enjoyed the services of a full time Chaplain on the staff. This addition rendered valuable support in providing counsel and orientation to the students on the role of a military Chaplain.

(2) Graduation exercises for NCO-4 and OC-5 were held in Theater Number 10, Fort Bragg, N. C. 27 July 1963. Brig. Gen. Maston S. Parham (Ret.) made the principal address.

## 4. TRAINING:

a. NCO Leadership Class Number 4 received all of the training that was scheduled for them and 37 members were awarded a diploma. (See Incl 1)

b. Officer Candidate Class Number 5 completed their training. All 37 members successfully appeared before a Federal Recognition Board. Thirty-six members received a commission as Second Lieutenant. One member was awarded a certificate of eligibility by personal choice. (See Incl 2)

c. Officer Candidate Class Number 6, with 49 Candidate remaining, completed their scheduled training.

d. The instructor staff was composed of 17 officers and 5 EM.

e. The Tactical Staff was composed of six lieutenants.

f. All enlisted assistant instructors and demonstration teams were provided by the 2d Battle Group, 501st Abn. Infantry, 82d Division.

## 5. ACTIVE ARMY SUPPORT:

a. Womack Army Hospital rendered outstanding service.

b. 2d Battle Group, 501st Airborne Infantry provided demonstration teams, assistant instructors and equipment for all weapons and patrolling instruction and did so with outstanding personnel.

c. Post Food Service School provided the Mess Stewards and all cooks necessary for the successful operation of the Academy mess.

## 6. RECOMMENDATION:

a. Continue scheduling ANACDUTRA periods after the training period for the 30th Infantry Division.

b. Request similar support from Fort Bragg for future ANACDUTRA periods.

c. Have a Chaplain on full-time duty with the Academy during all future ANACDUTRA periods.

d. Establish policy whereby military pay vouchers on all attached personnel will arrive at the Academy headquarters prior to the first day of field training.

2 Inclosures:

1. NCO-4 Roster
2. OC-5 Roster

WILLIAM P. KEETON, JR.  
Lt. Col., Infantry, NCARNG  
Commandant, NCMA

NORTH CAROLINA MILITARY ACADEMY  
FORT BRAGG, N. C.

## GRADUATING CLASS 1963

## NCO Class Nr 4

Sp4 Robert M. Baker Co A 130th Sig Bn	Pfc Richard T. Layton Btry B 5/113th Arty
Pfc Johnny S. Barnes Trp B 1/196th Cav	SSgt Ellis B. Marshall Co A 1/120th Inf
Pfc Willie V. Barnes Hq Hq & Svc Btry 2/113th Arty	Sp4 Leroy R. Mason Btry A 5/113th Arty
Pfc James A. Benton Co A 2/252d Armor	Sp4 Loy S. McCombs Hq Hq & Svc Btry 3/113th Arty
Sp5 Clyde M. Cashion Jr Hq Hq Co 105th Engr Bn	Sp4 William E. Mercer Hq Hq Co 6/119th Inf
Pfc Larry G. Cheek Co C 2d Bn 252d Armor	Sp4 William D. Munden 2d Plt Co C 5/119th Inf
Pfc John S. Currie Co C 1/252d Armor	Sp4 Bobby L. Norman Hq Hq Co 230th Sup & Trans Bn
SSgt Leonidas L. Davis Hq Hq Det NCARNG	Sp4 Garvey R. Pafford Hq Hq Co 1/120th Inf
Sgt Joseph W. Dickens Jr. Hq Hq Co 30th Avn Bn	Sp5 Walter D. Rankin Co C 730th Maint Bn
Sp5 John D. Goodwyn Co B 130th Sig Bn	Pfc John W. Riggan, Jr. Co C 3/120th Inf
Sgt Robert E. Gray Btry C 4th Bn 113th Arty	Pfc Larry G. Sanders Hq Hq Co 2d Bn 120th Inf
Pfc Walter D. Ham Hq & Co A 105th Med Bn	Sp4 Edward W. Simon Co A 230th Sup & Trans Bn
Sp4 Donald L. Harrell Hq Hq Co 2/120th Inf	Sp4 Max L. Skinner Hq Hq Co 105th Engr Bn
Sp4 Carl W. Herman Btry B 1/113th Arty	Sp4 Bobby C. Taylor Trp B 1/196th Cav
Sp4 Jesse R. Hill Hq Hq & Svc Btry 2/113th Arty	Sp4 Roy L. Thompson Co C 5/119th Inf
Pfc Theron R. Inman Btry C 2/113th Arty	Pfc Paul P. Warlick Hq Hq & Svc Btry 1/113th Arty
Sp4 Howard L. Johnson Jr Co A 1/252d Armor	Pfc Harry N. White Co B 730th Maint Bn
Pfc Luther E. King Co C 3/120th Inf	Pfc James E. Williams, Jr. Co B 6/119 Inf
Pfc Horace H. Lane Co A 4/119th Inf	

**NORTH CAROLINA MILITARY ACADEMY  
FORT BRAGG, N. C.**

**GRADUATING CLASS 1963  
OC Class Nr 5**

2d Lt Richard E. Bailey  
Co D 105th Med Bn

2d Lt Bobby J. Barnes  
Hq Hq Trp 1/196th Cav

2d Lt Floyd A. Bell, Jr.  
Hq Hq Btry 5/113th Arty

2d Lt Ronald R. Benson  
Co C 16th SF Gp 1st SF

2d Lt David B. Bunn  
Co B 105th Med Bn

2d Lt Hilton E. Clayborne  
Co B 3/120th Inf

2d Lt James W. Campbell  
Hq Hq & Svc Btry 2/113th Arty

2d Lt Carlton E. Davis  
Hq & Co A 105 Med Bn

2d Lt Jerry L. Ellis  
Hq Hq Trp 1/196th Cav

2d Lt Thomas E. Fields  
Co A 6/119th Inf

2d Lt Gene G. Formy-Duval  
Co B 6/119th Inf

2d Lt Daniel R. Foster III  
Co B 5/119th Inf

2d Lt Reginald D. Gay  
Hq Hq & Svc Btry 2/113th Arty

2d Lt Kermit L. Guthrie Jr.  
Hq Hq Btry 30th Inf Div Arty

2d Lt John E. Griffith II  
Co C 16th SF Gp 1st SF

2d Lt Kenneth I. Hass  
Hq Hq Co 2/120th Inf

2d Lt Cranford A. Heath  
Co C 5/119th Inf

2d Lt Ralph G. Howell  
Co B 230th Sup & Trans Bn

2d Lt Ronald M. Johnson  
Hq Hq Btry 5/113th Arty

2d Lt Elton F. Kirby  
Hq Hq Co 6/119th Inf

\*PSgt E7 Robert B. Lancaster  
Co B 105th Med Bn

2d Lt Raeford E. Langdon  
Hq Hq Co 4/119th Inf

2d Lt John S. Mills  
Hq Hq & Svc Btry 4/113th Arty

2d Lt Julius J. Preddy  
Btry B 5/113th Arty

2d Lt Preston C. Sasser  
Co C 1/252d Armor

2d Lt Henry B. Smith, Jr.  
Hq Hq & Svc Btry 3/113th Arty

2d Lt Jimmy C. Stephens  
Co A 1/120th Inf

2d Lt Billy L. Stevens  
Co C 105th Med Bn

2d Lt Louis A. Stoakley  
Co B 230th Sup & Trans Bn

2d Lt Joseph H. Stone, Jr.  
Co C 4/119th Inf

2d Lt Jimmie Strickland  
Co B 6/119th Inf

2d Lt Bobby G. Suggs  
Co A 6/119th Inf

2d Lt Ralph F. Sullivan, Jr.  
Btry D 4/113th Arty

2d Lt William M. Teachey  
Co C 16th SF Gp 1st SF

2d Lt Johnny B. Treece  
Hq Hq Trp 1/196th Cav

2d Lt Wilton M. Warner, Jr.  
Co B 1/252d Armor

2d Lt Joel C. Wetherington  
Hq Hq Btry 5/113th Arty

\* Received certificate of eligibility.

SELECTIVE SERVICE SECTION  
HEADQUARTERS AND HEADQUARTERS DETACHMENT  
NORTH CAROLINA ARMY NATIONAL GUARD

P. O. Box 10431

Raleigh, N. C.

18 October 1963

SUBJECT: Report of ANACDUTRA, Selective Service Section, Hq & Hq  
Detachment, NC ARNG

TO: The Adjutant General  
State of North Carolina  
Raleigh, North Carolina

1. In compliance with General Orders number 29, Adjutant General's Department, State of North Carolina, dated 23 August 1963, eight officers and one warrant officer reported to the Selective Service Conference at Keesler Air Force Base, Biloxi, Mississippi, for duty during period 4-20 October 1963.

2. NATURE OF TRAINING—Training was conducted by use of two methods.

a. General assemblies of conferees with speakers from National Headquarters, Selective Service System, representatives of Office of Emergency Planning, Office of Civil Defense, Department of Labor, Department of Health, Education and Welfare discussing subjects relative to manpower utilization during emergency conditions together with the interagency functions and overall relation to Selective Service.

b. Each unit and section was also organized as a working State Headquarters for solution of Selective Service problems as presented by the conference directors. Umpires were assigned to observe and evaluate the operation of the Headquarters, accuracy of solutions, workings of staff sections and the general knowledge of Selective Service regulations and procedures. Critiques were held at the end of each week with problem solutions being presented by panel discussion and the assigned umpires commending on the accuracy and completeness of the problem solutions.

3. EVALUATION—Each address presented during the general assemblies was well prepared and presented in a manner that was educational and informative and provided background knowledge and information on all echelons of Selective Service and related government agencies. The staff problems were designed and presented to require research and application of Selective Service regulations, directives and procedures in addition to stressing the importance of staff actions and the coordination with sections in the headquarters to arrive at complete solution to problems. It is the consensus that this training period has given each member of this

section a more workable understanding of Selective Service and the relations between Selective Service and other governmental agencies. A definite feeling of confidence in ability to perform the duties assigned was noted among officers of the section.

4. RECOMMENDATIONS—It is recommended that training of this nature be continued for this section to increase working knowledge and provide practical experience in the operation of Selective Service.

LEE ROY W. ARMSTRONG

Colonel, NC ARNG

Section Commander.

HEADQUARTERS 30TH INFANTRY DIVISION  
NORTH CAROLINA ARMY NATIONAL GUARD  
OFFICE OF THE COMMANDING GENERAL

Raleigh, North Carolina

4 August 1963

SUBJECT: Annual Field Training

TO: The Adjutant General  
State of North Carolina  
Raleigh, North Carolina

1. The 30th Infantry Division conducted Annual Field Training at three training sites during the period 9 June thru 23 June 1963. The division minus trained at Fort Bragg, North Carolina; the 3d Brigade at Fort Stewart, Georgia; and the Honest John Missile Battalion at Fort Benning, Georgia.

2. Organizations attending training at each training site were:

Fort Bragg, N. C.

Headquarters and Headquarters Company  
30th Military Police Company  
30th Aviation Battalion  
105th Engineer Battalion  
130th Signal Battalion

1st Brigade

Headquarters and Headquarters Company  
1st Battalion 120th Infantry  
2d Battalion 120th Infantry  
6th Battalion 119th Infantry

2d Brigade

Headquarters and Headquarters Company  
3d Battalion 120th Infantry  
4th Battalion 119th Infantry  
5th Battalion 119th Infantry

Division Artillery

Headquarters and Headquarters Battery  
1st Battalion 113th Artillery  
2d Battalion 113th Artillery  
3d Battalion 113th Artillery  
4th Battalion 113th Artillery

Support Command

Headquarters and Headquarters Company and Band  
30th Administration Company  
230th Supply and Transportation Battalion (—)  
730th Maintenance Battalion (—)  
105th Medical Battalion (—)

## SUBJECT: Annual Field Training

## Attached:

Headquarters and Headquarters Detachment, NCARNG (IP)  
205th Medical Detachment  
123d Signal Detachment

## Fort Stewart, Ga.

Headquarters and Headquarters Detachment, NCARNG (—)  
Detachment Headquarters and Headquarters Company  
30th Infantry Division

## 3d Brigade

Headquarters and Headquarters Company  
1st Battalion 252d Armor  
2d Battalion 252d Armor  
1st Recon Squadron 196th Cavalry  
Company D 105th Medical Battalion  
Company B 730th Maintenance Battalion  
Detachment 230th Supply and Transportation Battalion  
Detachment 30th Aviation Battalion

## Fort Benning, Ga.

5th Missile Battalion (HJ) 113th Artillery  
Detachment Headquarters and Headquarters Detachment, NCARNG

3. Movement to and from all training sites was by military convoy, utilizing organic military vehicles. Additional travel days were utilized for travel to and from Fort Stewart and Fort Benning, Georgia. Advance detachments preceded the main body movements in each instance to set up the camp site, draw equipment and supplies, and make preparations to receive the main body on arrival. In addition to the advance detachment, at Fort Bragg, 25% of the command preceded the main body by one day to prepare the field bivouac of occupancy. Movement to and from all sites was completed on schedule. One serious accident was reported. This occurred in the 130th Signal Battalion prior to departure from home station. One member was killed in this accident. Other reportable accidents did not seriously injure any members or civilians.

4. The assigned strength of the division on the first day of Annual Field Training was 10,286. Of these 8,489 were physically present; 1,437 were constructively present, i.e., absent attending service schools, participating in 6-months active duty training or awaiting training, and 360 were absent with leave.

5. The health of the command during the period was excellent. A total of 23 members were hospitalized for all causes. Of these only 5 remained in the hospital on the last day of training.

6. Training was conducted primarily at squad, platoon and battery level. Infantry unit training included the mandatory completion of the applicable phase of the Squad and Platoon Rifle Attack Course as prescribed by The U. S. Continental Army Command. Maximum use was made of the live fire courses at Fort Bragg and Fort Stewart.

Artillery units, not adversely affected by the reorganization, conducted battery Army Training Tests. The 5th Missile Battalion (HJ) 113th Artillery conducted training on the Honest John Rockets at Fort Benning.

Armor units completed crew and gunnery qualification firing at Fort Stewart, Ga., and conducted platoon size tactical exercises.

The Engineer and Signal Battalions conducted Advanced Individual Training, thereby assisting personnel in MOS qualification, while elements of each battalion continued to function in support roles with resulting on the job training.

The Aviation Battalion provided operational aviation support to the division and conducted technical training in MOS 670 to overcome qualification deficiencies.

The Support Command continued support role missions for the division and conducted MOS and unit training to develop TOE teams.

7. The entire training period at Fort Bragg was conducted from a field bivouac. Training in most units was rated excellent or better. Training proficiency is reflected in the ratings awarded by the Regular Army Evaluation Boards. Final ratings were:

Division Units

- 23 units rated Superior
- 61 units rated Excellent
- 4 units rated Satisfactory

Attached Units

- 123d Signal Detachment—Superior
- 205th Medical Detachment—Superior
- No units were rated Unsatisfactory.

8. Logistically the division was virtually self-supporting at all training sites. Supplies and services within the scope of responsibility of the division support command were provided by organic units. These consisted of break out and distribution of rations, distribution of petroleum products, provision of division level medical service, and maintenance support for all units. Water and road maintenance was provided by the division engineer battalion.

Shortages of essential TOE equipment and tentage necessitated borrowing from the active army for field training use.

WESTON H. WILLIS  
Major General, NCARNG  
Commanding

HEADQUARTERS  
COMPANY C, 16TH SPECIAL FORCES GROUP (AIRBORNE)  
1ST SPECIAL FORCES  
NORTH CAROLINA ARMY NATIONAL GUARD

Post Office Box 217  
Wilmington, North Carolina

17 September 1963

SUBJECT: After Action Report—ANACDUTRA '63

THRU: The Adjutant General  
State of North Carolina  
Raleigh, North Carolina

TO: Commanding General  
Third United States Army  
ATTN: AJACT-R  
Ft McPherson, Georgia

1. Suitability and adequacy of Training Areas and facilities at ANACDUTRA site.

Training areas were adequate. First four (4) days devoted to MOS Training. Twenty-four (24) hour tactical exercise conducted Friday and Saturday of first week. Second week devoted entirely to MOS training.

2. Availability and adequacy of training aids, supplies and equipment.

Training Aids available to this unit were transported to ANACDUTRA site. Additional Training Aids were furnished, upon request, by the 7th Special Forces Group (Abn), 1st Special Forces, Fort Bragg, N. C. Training Aids were considered adequate. Supplies that were not transported from home station to ANACDUTRA site were furnished by supporting unit. Some items of equipment that were considered necessary for training were not available and consequently necessitated a change in the training schedule after arrival at ANACDUTRA site. The reason given for non-availability of these items was over-commitment and to Swift Strike III.

3. Adequacy of support rendered by Active Army.

This unit was supported by Company B 7th Special Forces Group (Abn), 1st Special Forces, Fort Bragg, N. C. The support was outstanding and left nothing to be desired. Every effort was made on the part of the Active Army to give this unit the maximum amount of support possible during the ANACDUTRA period. One officer was assigned to this unit as coordinator and did an outstanding job in this assignment.

4. Adequacy and suitability of personnel accommodations.

This unit was quartered in permanent type barracks during the ANACDUTRA period. Unit mess was operated by this unit. Mess Steward

and three cooks were furnished by Active Army Special Forces to assist in operation of mess. The mess facilities were considered adequate.

5. Deficiencies and problem areas requiring corrective action by Third U. S. Army and higher headquarters.

Reserve (USAR) personnel were assigned to this unit on orders by IV and XII Corps. Personnel assigned were neither Airborne nor Special Forces qualified. Personnel arrived at ANACDUTRA site on time, however, they were without proper clothing and equipment. The Third Army SOP (3d USAR 130-4) directed that these personnel would be processed prior to being received by this unit. This was not done and it was necessary for this unit to "In Process" all USAR personnel assigned for ANACDUTRA. Two and one-half days of training time were lost while they were being processed and equipped by this unit.

6. Any other information of value in planning subsequent ANACDUTRA.

It is recommended that 1964 ANACDUTRA period be scheduled for a period other than the period scheduled for Swift Strike IV if this unit will be required to participate in ANACDUTRA at Fort Bragg, N. C.

#### 7. Recommendations.

a. It is recommended that a member of this command be authorized to attend the Annual Fall Conference conducted by Third Army for planning 1964 ANACDUTRA. This same recommendation was recommended on AAR-62, but received no comment.

b. It is recommended that the suffix/prefix "7" be substituted for the suffix/prefix "3" for MOS qualification. This recommendation is based on the requirements imposed on ARNG Special Forces units by Department of the Army, National Guard Bureau, in letter dated 20 Jul 62, Subject: "Policy Guidance for ARNG Special Forces Units."

WILLIAM L. EASON  
LtCol Inf NCARNG  
Commanding

SELECTIVE SERVICE SECTION  
HEADQUARTERS AND HEADQUARTERS DETACHMENT  
NORTH CAROLINA ARMY NATIONAL GUARD

P. O. Box 10431  
Raleigh, N. C.

13 July 1964

SUBJECT: Report of Annual Active Duty for Training

THROUGH: State Director of Selective Service  
714 Tucker Street  
Raleigh, North Carolina

TO: The Adjutant General  
State of North Carolina

The 10 officers of the Selective Service Section, Headquarters and Headquarters Detachment, NCARNG, reported for duty in the Selective Service State Headquarters of North Carolina as ordered in General Orders No. 13, dated 15 May 1964.

#### TYPE OF TRAINING

Training during this period was planned to familiarize all officers with typical personnel, fiscal and procurement problems, which would be encountered in a State Headquarters of Selective Service in dealing with compensated civilian personnel. This represented a complete change from previous training periods, which had been confined almost entirely to the operational process of Selective Service as it affected registrants at the local board, state, or national level.

#### TRAINING OFFICER

A member of the regular staff of the North Carolina State Headquarters was assigned by the State Director. He represented all agencies with which the groups would have to correspond in solving problems presented.

#### METHOD OF TRAINING

1. Organization: Trainees were divided into four groups. Each team worked separately in solving the problems.

2. Problems: Problems presented to the teams represented actual cases which had been handled in State Headquarters. Complete files, which were normally available in State Headquarters, when these cases arose, were duplicated for each team. All reference materials, law, directives, and regulations, and forms, required for solution of problems, were made available.

3. Solution: The solution reached by each team required extensive search in the Federal Personnel Manuals, the Fiscal & Procurement Manual, and directives from the Director of Selective Service. All questions and requests for information were directed to the training officer assigned to the group. Only questions regarding procedure were permitted. No question regarding

solutions were permitted, nor was any help given by State Headquarters personnel. Each team prepared all necessary forms in the solution of the problems and a step-by-step procedure followed in solving the problems.

4. Critique: The solutions of problems completed by each team were turned in to the training officer, who had the appropriate headquarters personnel review in detail all of the work completed by each team prior to the critique. The State Director, Training Officer, and all key Headquarters Staff Members were present and participated in the critique. Each team alternately presented a solution to the problem and the other teams pointed out any different procedures which they may have followed. Appropriate staff members then reviewed the solutions pointing out correct and incorrect procedures followed. A general discussion then followed which clarified for each trainee any questions which he may have had. Critiques were carried out in a most helpful and cooperative manner.

## EVALUATION

This training was most helpful to trainees in that it offered them an opportunity to learn about aspects of Selective Service, with which they were least familiar. The problems were well selected for their coverage of all major aspects of personnel, payroll and fiscal procedures. The fact that each problem represented actual cases made them real and challenging to the trainees. Each problem required extensive research and analysis by every individual. There was no opportunity for assumptions or "guessing" as to what ought to be done. Each officer gained a new understanding and respect for the accurate and detailed work which must be performed in personnel and fiscal matters.

The scope of the entire training program showed careful planning and detailed implementation by the entire Headquarters Staff. Members of the section greatly appreciate the opportunity to train in North Carolina State Headquarters, and hereby express their gratitude to the State Director and his Staff.

JOHN L. REITZEL  
Colonel, NCARNG  
Commanding Officer

## HEADQUARTERS 30TH INFANTRY DIVISION

North Carolina Army National Guard  
Office of The Commanding General  
Raleigh, North Carolina

3 September 1964

SUBJECT: Annual Field Training

TO: The Adjutant General  
State of North Carolina  
Raleigh, North Carolina

1. Annual Field Training during calendar year 1964 was conducted at two primary training sites, Fort Bragg, N. C., and Fort Stewart, Georgia. In order to cross loan equipment within the division and thereby reduce the quantity borrowed from the active Army the Training periods were not scheduled concurrently. Training at Fort Bragg was conducted during the period 7-21 June, and at Fort Stewart 28 June-12 July.

2. Organization for training was as follows:

## Fort Bragg, North Carolina

Headquarters and Headquarters Company, 30th Infantry Division  
30th Military Police Company (-)  
30th Aviation Battalion (-)  
105th Engineer Battalion  
130th Signal Battalion

## 1st Brigade

Headquarters and Headquarters Company  
1st Battalion 120th Infantry  
2d Battalion 120th Infantry  
6th Battalion 119th Infantry

## 2d Brigade

Headquarters and Headquarters Company  
3d Battalion 120th Infantry  
4th Battalion 119th Infantry  
5th Battalion 119th Infantry

## Division Artillery

Headquarters and Headquarters Battery  
1st Battalion 113th Artillery  
2d Battalion 113th Artillery  
3d Battalion 113th Artillery  
4th Battalion 113th Artillery  
5th Battalion 113th Artillery

## Support Command

Headquarters and Headquarters Company and Band  
30th Administration Company (-)  
230th Supply and Transportation Battalion (-)  
730th Maintenance Battalion (-)  
105th Medical Battalion (-)

## Attached

Headquarters and Headquarters Detachment, NCARNG (IP)  
205th Medical Detachment  
123d Signal Detachment

## Fort Stewart, Georgia

Headquarters and Headquarters Detachment, NCARNG(-)  
3d Brigade 30th Infantry Division  
Headquarters and Headquarters Company  
1st Recon Squadron 196th Cavalry  
1st Battalion 252d Armor  
2d Battalion 252d Armor  
Company D 105th Medical Battalion  
Company B 730th Maintenance Battalion  
Detachment 30th Administration Company  
Detachment 230th Supply and Transportation Battalion  
Detachment 30th Military Police Company  
Detachment 30th Aviation Battalion

3. Movement from home stations to training sites and return to home stations was by military convoy utilizing organic military vehicles. All convoy movements were completed on schedule. There were no serious accidents incident to these movements.

4. The assigned strength of the division on the first day of Annual Field Training was 10,686, an increase of 400 over the previous year. Of these 8,313 were physically present; 1,973 were constructively present and 400 were absent with leave. The health of the command during the training period was exceptionally good. A total of 28 members were hospitalized for all causes. All except three of these were discharged prior to the end of the training period.

5. U. S. Army Reserve filler personnel were selected by the XII U. S. Army Corps and attached to the division for training. Approximately 1,600 were processed and attached to units. The quality of fillers was excellent. Integration into units in appropriate assignments and subsequent performance of individuals was excellent. The overall filler program was well organized and well executed.

6. For the combat arms, training was conducted on the platoon and battery level with a limited block of hours on company tactical training injected into the training program.

a. As in past years, rifle units conducted Squad and Platoon Rifle Attack Course training, utilizing the three courses available at Fort Bragg to the maximum. Courses were in operation up to sixteen hours per day. All rifle squads and platoons completed the mandatory Squad and Platoon Rifle Attack Course.

b. A special school of instruction was conducted at Fort Campbell, Ky., for selected personnel of the Engineer Battalion on Atomic Demolition Munitions. Other special schools of instruction were conducted at Fort Benning, Ga., for selected personnel from Battery D, 4th Battalion 113th

Artillery and the 5th Missile Battalion (HJ) 113th Artillery on Nuclear Warhead Assembly Training.

c. In addition to other training, a Command Post Exercise was conducted for Division, Brigade and Battalion Staffs. The CPX was prepared and controlled by the Army Advisors throughout the division, and proved to be a valuable training vehicle. As a part of the Command Post Exercise, a command post displacement was conducted to test movement control and communications.

d. During the period of field training, numerous distinguished visitors were received, briefed and escorted to various training areas to observe training. Among these were Governor Sanford and Secretary of the Army Ailes.

7. The Division (-) at Fort Bragg remained in field bivouac for the entire two week period. Training in all units was rated as excellent or better. Training proficiency is reflected in the ratings awarded by the Regular Army Evaluation Boards. Final Ratings were:

Division Units

39 units rated Superior

49 units rated Excellent

Attached Units

123d Signal Detachment—Superior

205th Medical Detachment—Superior

No units were rated Satisfactory or Unsatisfactory

8. Logistically the division was self-supporting and self-sustaining at both major training sites. Shortages of TOE equipment, tentage and other items required for field bivouac, and not otherwise authorized, were borrowed from the Active Army. The division support command provided service and supplies within their assigned capabilities. These included medical, dental, bath and maintenance support services; and distribution of all classes of supplies. The division engineer battalion provided water supply and road maintenance.

WESTON H. WILLIS  
Major General, NCARNG  
Commanding

HEADQUARTERS  
COMPANY C, 16TH SPECIAL FORCES GROUP (AIRBORNE)  
1ST SPECIAL FORCES  
NORTH CAROLINA ARMY NATIONAL GUARD

Post Office Box 217  
Wilmington, North Carolina

SUBJECT: After Action Report, ANACDUTRA CY 1964

TO: The Adjutant General  
State of North Carolina  
Raleigh, North Carolina

1. Company C participated in ANACDUTRA during the period 6 Jun thru 21 Jun 1964. Company C (-) departed from Wilmington and Company C (IP) departed from Charlotte by NC Air National Guard C-121 aircraft on the morning of 6 Jun and arrived at Salt Lake City Utah airport that same afternoon. The air movement was made without difficulty.

2. Company C was assembled at the Salt Lake City airport. The unit was met by representatives of the 19th SF Gp and was mustered and moved to Camp Williams, Utah, for deployment to training areas.

3. Company C was supported by the 19th SFG, Utah Army National Guard. Company C was integrated into the training of the 19th SFG which was broken down into two (2) distinct and separate ten (10) day FTX's. Members of this command were integrated into all aspects of the operation. Both FTX's were to train SF "A" Detachments and the training in each was as follows:

a. Advanced FTX.

Company C was allowed to commit two (2) "A" Detachments. These detachments were placed in isolation within one (1) hour after arrival at Camp Williams, and were given briefings on their mission the same evening. Detachments had Monday in which to prepare for the mission. They conducted their briefback on Tuesday morning and had the rest of the day to prepare for infiltration. The teams were infiltrated Tuesday night and were met by Guerrilla personnel and conducted to safe areas. Detachments were given two (2) days to develop the "G" complex, conduct an area assessment, and conduct training of the "G" band. The teams did make radio contact with the Special Forces Operations Base (SFOB), which was a first for this unit and also for the Utah units. Starting Friday night, the detachments conducted reconnaissance, ambush, raid, and other missions. Wednesday night the detachments conducted a link-up operation with conventional units and Thursday morning participated in demobilization ceremonies. Thursday afternoon was spent in critiques and maintenance of equipment. Friday morning all personnel were returned to Camp Williams. Additional personnel from this unit participated in the exercise alongside the 19th SFG personnel in the following capacities as requested by this unit. These duties included the Target Damage Assessment Group (TDAG)

personnel, umpires, S-1, S-2, S-3 of Maneuver Field Control (MFC), Assistant S-4 in the SFOB) Guerrilla personnel and Aggressor personnel. All of these personnel were moved into the field the first night.

b. Walkthrough FTX.

Personnel not involved in the advanced FTX were pooled with the personnel of the 19th SFG and formed into operational detachments according to their job assignments in the parent units. This training was based on demonstration and then practical application of the material presented. Personnel in this training received experience in the following phases of Special Forces Operation: Isolation, infiltration, build-up, link-up and demobilization. These personnel also received training in live demolitions. These personnel were returned to Camp Williams and back to parent unit control on Friday morning.

4. All infiltration was made by truck due to inclement weather. It was therefore necessary to take part of the free time scheduled for the personnel in order to fulfill the requirement of making a jump during ANACDUTRA in order to qualify for jump pay, although all personnel had jumped during the quarter. Friday night and Saturday was given to the men as free time.

5. Company C departed Salt Lake City by NC ANG C-121 aircraft on Sunday 21 Jun and was returned to home station the same night. The return air movement was satisfactory.

6. Recommendations:

a. It is recommended that in future FTX's at least fifty (50) personnel be made available for each committed "A" Detachment to act as "G" personnel in order that more realism can be obtained.

b. It is recommended that a sizeable aggressor force be obtained to add realism.

c. It is recommended that consideration be given to utilization of Reserve or other National Guard units to fulfill the requirements of a & b above. It is felt that this training would be of benefit to these units in training in the counter guerrilla roll.

d. It is advisable that an advance party be sent, regardless of the distance. Certain last minute changes at the training site this year caused some confusion. This could be eliminated by an advance party.

e. It is recommended that future training be conducted with the use of a continuous FTX with free time scheduled at the last of the period.

f. It is recommended that the requirement for personnel to jump during Active Duty in order to draw jump pay while on Active Duty be changed. Much time was spent by staffs and much training or free time was lost in trying to fulfill this requirement. It should be that a jump during the quarter would be sufficient to draw jump pay.

g. It is recommended that training at distant points be continued. Morale is raised, more effective use of training time made, and the publicity, if properly used, will aid in recruiting and Public Relations upon return to home station.

ALFRED G HUTTON JR  
Major Inf NC ARNG  
Acting Commander

## NATIONAL AND ARMY AREA AWARDS

## EISENHOWER TROPHY

1962 (awarded in 1963)

Co B, 230th Supply and Transportation Battalion, Winston-Salem,  
North Carolina

1963 (awarded in 1964)

Co B, 5th Battalion 119th Infantry, Smithfield, North Carolina

## NATIONAL GUARD AWARD FOR EFFICIENCY IN MAINTENANCE

Fiscal Year 1963

Co B, 5th Battalion 119th Infantry, Smithfield, North Carolina

Fiscal Year 1964

Co B, 5th Battalion 119th Infantry, Smithfield, North Carolina

## THIRD US ARMY TRAINING TROPHY

1962 (awarded in 1963)

Co B, 5th Battalion 119th Infantry, Smithfield, North Carolina

**SPECIAL MILITARY HONORS AND AWARDS**

Pursuant to the provisions of General Statute No. 127-37.1, the North Carolina Distinguished Service Medal was awarded to the following officers during the period of this report:

Major General Weston H. Willis 0289949 NCARNG  
Brevet Brigadier General Howell J Hatcher 0327179 NCARNG (Retired)  
Brevet Brigadier General Thomas S Kittrell 0183982 NCARNG (Retired)  
Brevet Brigadier General Robert B Lewis 0176533 NCARNG (Retired)  
Brevet Brigadier General Conrad B Sturges 0282307 NCARNG (Retired)  
Colonel John H Lee 0394034 ARTY NCARNG  
Brevet Colonel Meriwether Lewis 0252677 ARTY RES (Retired)  
Lieutenant Colonel Roger F Hall 0368924 ARMOR (Former NCARNG)  
Lieutenant Colonel Herbert H Taylor Jr 01303968 INF NCARNG  
First Sergeant James E Robinson 20454460 (Former NCARNG)  
Sergeant First Class Jay V Hallyburton Sr 24995130 (Former NCARNG)  
Staff Sergeant James E Cooper 14018144 NCARNG (posthumously)

In addition, the following commission by brevet was conferred under provisions of General Statute No. 127-23.1:

Lieutenant General Edward Foster Griffin 0198652 NGUS (Retired)  
Major General Oscar Ivy Wrenn 0221793 USAR (Retired)  
Brigadier General Lee Roy W Armstrong 0966576 NGUS (Retired)  
Brigadier General Saxby Chaplin 0185031 RES (Retired)  
Brigadier General Warren O Cochrane 0286571 USAR (Retired)  
Brigadier General Conrad B Sturges 0282307 RES (Retired)  
Brigadier General Thomas H Upton 0299867 NGUS (Retired)  
Brigadier General Charles T Wilkinson 0327487 RES (Retired)  
Major Richard M King 0299927 RES (Retired)

## ADJUTANTS GENERAL OF NORTH CAROLINA

(The Office of Adjutant General was created by Chapter XVIII, Section 7 of the Laws of 1806)

Name	County	Term
Benjamin Smith	Brunswick County	1806-1807
Edward Pasteur	Craven County	1807-1808
Calvin Jones	Wake County	1808-1812
Robert Williams	Surry County	1812-1821
Beverly Daniel	Wake County	1821-1840
Robert Williams	Haywood Wake County	1840-1857
Richard C. Cotten	Chatham County	1857-1860
John F. Hoke	Lincoln County	1860-1861
James G. Martin	U. S. Army, formerly of Pasquotank County	1861-1863
Daniel G. Fowle	Wake County	1863
Richard C. Gatlin	U. S. Army, formerly of Lenoir County	1864-1865
John A. Gilmer, Jr.	Guilford County	1866-1868
Abiel W. Fisher	Bladen County	1868-1872
John C. Gorman	Wake County	1872-1877
Johnstone Jones	Wake County	Jan. 1877-Dec. 1888
James Dodge Glenn	Guilford County	Jan. 1889-Dec. 1892
Francis H. Cameron	Wake County	1893-1896
Andrew D. Cowles	Iredell County	Feb. 1897-Dec. 1898
Beverly S. Royster	Granville County	Dec. 1898-Dec. 1904
Thomas R. Robertson	Mecklenburg County	Jan. 1905-Mar. 1909
Joseph F. Armfield	Iredell County	Apr. 1909-Oct. 1910
Roy L. Leinster	Iredell County	Nov. 1910-Aug. 1912
Gordon Smith	Wake County	Nov. 1912-Jan. 1913
Lawrence W. Young	Buncombe County	Jan. 1913-June 1916 Sept. 1917-Aug. 1918
Beverly S. Royster	Granville County	June 1916-Aug. 1917 Sept. 1918-June 1920
J. Van B. Metts	New Hanover County	June 1920-July 31, 1951
Thomas B. Longest (Actg.)	Wake County, formerly of Bischoe, Va.	Aug. 1-Sept. 30, 1951
John Hall Manning	Durham County	Oct. 1, 1951- Aug. 16, 1957
Capus Waynick	Guilford County	Aug. 16, 1957- Jan. 31, 1961
Claude T. Bowers	Halifax County	Feb. 1, 1961-















